

PRESENTED BY

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PREPARED FOR

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What the LBNL Analysis shows and why it is so important?

LBNL's new Report analyzes market price data for the last decade (2012-2022) to shows that increased energy transfers within regions and between regions would have been very valuable:

- Increasing the transfer capability on many transmission paths by a 1,000 MW offers annual energy-market values ranging from \$100 million to over \$300 million/year (p. 16)
 - Some years with (e.g., 2021, with well-known weather events) are more valuable than others, but high values exist in many years without unique "designated events"
 - On many paths, increased transfer capabilities would have been most valuable in 2022 (p.19)
- Across all regional and interregional transmission paths, <u>40-80% of the total value</u> is concentrated in only 5% of all hours (p. 20)

These result are important for a number of reasons, including:

- It is the high costs in those 5% that make us regret not having enough transmission
- The "economic models" used in planning do not usually account for these challenging periods, which means they will miss 40-80% of the energy-market value of new transmission
- The energy-market values (along with other value streams) will only increase over time

How does the LBNL Analysis map to NOPR benefit metrics?

The quantified historical energy-market value directly relates to several of the twelve benefit metrics proposed in FERC's transmission planning NOPR*:

- 1. Avoided or deferred reliability transmission projects and aging infrastructure replacement
- Either reduced loss of load probability or reduced planning reserve margin
- **√** 3. Production cost savings
 - 4. Reduced transmission energy losses
- **√** 5. Reduced congestion due to transmission outages
- **√** 6. Mitigation of extreme events and system contingencies
- **√** 7. Mitigation of weather and load uncertainty
 - 8. Capacity cost benefits from reduced peak energy losses
 - 9. Deferred generation capacity investments
 - 10. Increased competition
 - 11. Increased market liquidity

^{*} Notice of Proposed Rulemaking, FERC Docket RM21-17, April 21, 2022, at P185. Building for the Future through Electric Regional Transmission Planning and Cost Allocation and Generator Interconnection, 179 FERC ¶ 61,028 (2022).

Implications for Transmission Planning Models

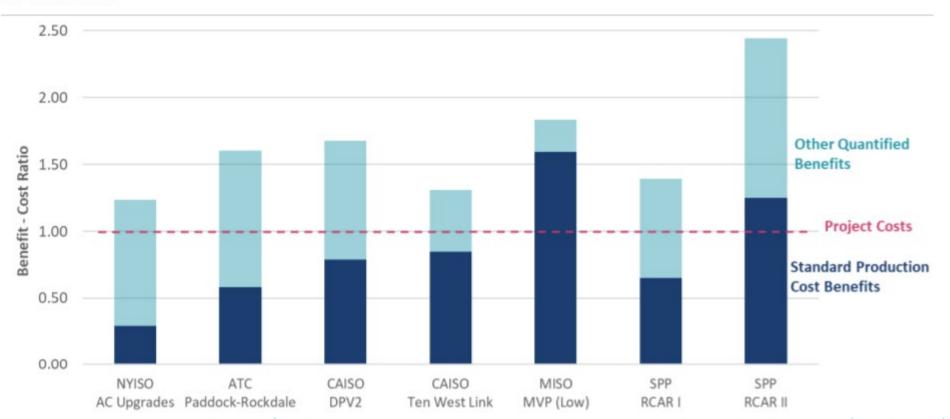
Documenting that more than half of total value is associated with only 5% of all hours confirms frequently-noted limitations of economic transmission planning models:

- Economic planning models typically use highly-normalized input assumptions
 - Only normal peak loads (no heat waves or cold snaps, neither typical nor extreme)
 - Normal seasonal fuel prices (no temporary price spikes, such as during cold snaps)
 - Normal hydro conditions (no droughts)
 - Only normal generation outages (no outages correlated with weather events)
 - No transmission outages (fully intact system, only first-contingency transmission constraints)
 - No change in transmission losses
 - Perfect foresight of real-time market conditions (no uncertainty, no surprises)
- The limitations of traditionally-used economic planning models are widely recognized:
 - SPP: additional benefit quantifications developed by <u>Metrics Task Force</u>
 - Brattle-Grid Strategies Report (2021)
 - NYISO and NY IMM: 40-50% adder to model results (based comparing modeled with historical congestion)

Quantifying Benefits Beyond Normal "Production Cost" Savings

Relying on solely on traditionally-quantified <u>Adjusted Production Cost</u> (APC) Savings results in understated benefits and the rejection of beneficial transmission projects

FIGURE 5. BENEFIT-COST RATIOS OF TRANSMISSION PROJECTS WITH AND WITHOUT A BROAD SCOPE OF BENEFITS

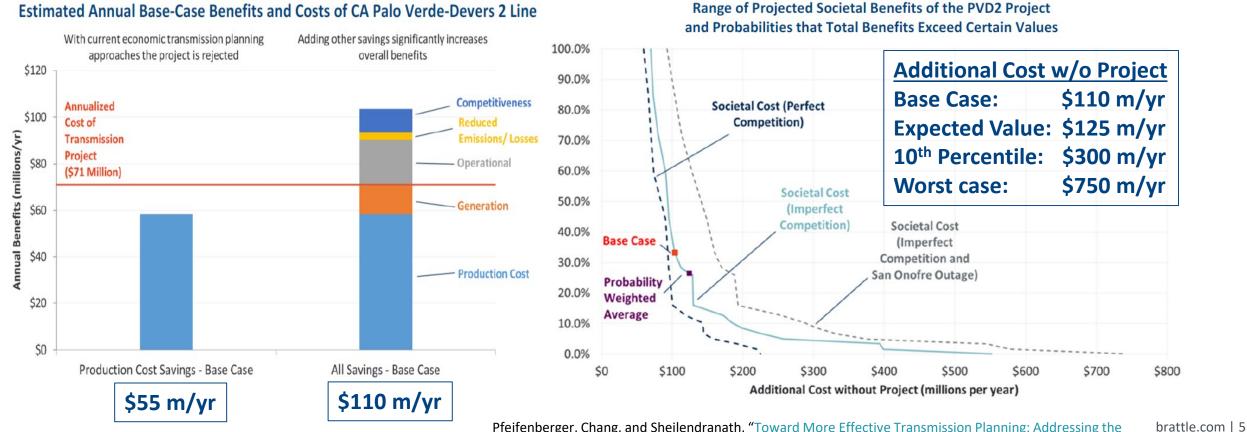


(See slides 8-14 for more detail)

Source: Transmission Planning for the 21st Century: Proven Practices that Increase Value and Reduce Costs (brattle.com)

Base case vs. Expected value vs. High-cost outcomes

To understand both the value and risk mitigation that transmission investments can provide it is important to understand both the (risk-neutral) "expected" average benefits as well as the cost mitigation during challenging market conditions



The bigger picture on transmission planning

The need for more pro-active transmission planning

- More cost-effective, holistic solutions can be identified to address the wide range of future needs
- The costs and time required to interconnect the large number of resources necessary to meet clean-energy goals
 can be reduced dramatically

The benefits of proactive planning increase for planning processes that:

- 1. Consider generation-interconnection and transmission needs <u>pro-actively over longer time frames</u> (i.e., 1-2 decades of already-known resource needs, as opposed to one resource or one class year at a time)
- 2. Reduce the scope of network upgrades triggered by generation interconnection through more integrated, proactive transmission planning that simultaneously considers multiple needs (generation interconnection, local and regional reliability, economic benefits, and public policy needs)
- 3. Use proactive multi-driver planning processes to address both urgent near-term needs and long-term needs
- 4. Look <u>beyond regional seams</u> to identify more cost-effective <u>interregional</u> solutions to the range of identified transmission needs (and minimize the scope of and uncertainties associated with "affected system studies")
- 5. Rely on advanced transmission technologies to address identified near- and long-term needs
- 6. Improve and standardize study criteria and benefit metrics for energy and capacity interconnection needs
- 7. Utilize <u>pragmatic cost allocations</u> that are roughly commensurate with (but not formulaically based on) benefits received

About the Speaker



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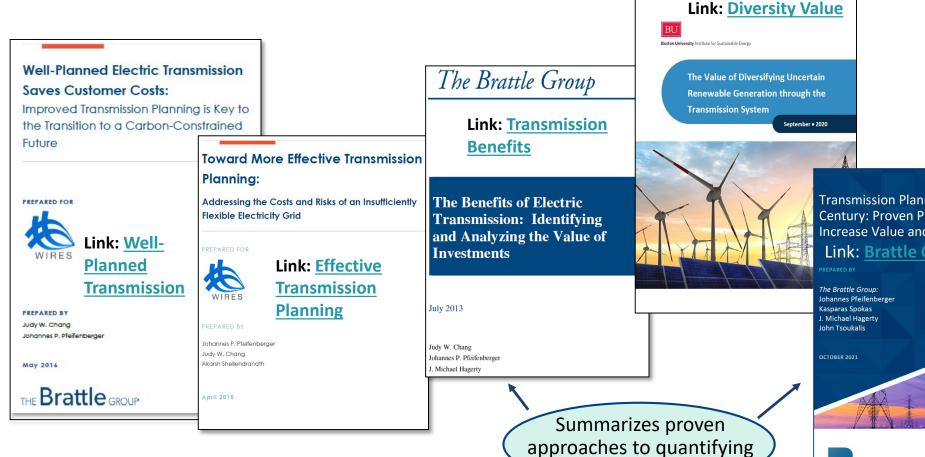
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Johannes (Hannes) Pfeifenberger, a Principal at The Brattle Group, is an economist with a background in electrical engineering and over twenty-five years of experience in wholesale power market design, renewable energy, electricity storage, and transmission. He also is a Visiting Scholar at MIT's Center for Energy and Environmental Policy Research (CEEPR), a Senior Fellow at Boston University's Institute of Sustainable Energy (BU-ISE), a IEEE Senior Member, and currently serves as an advisor to research initiatives by the U.S. Department of Energy, the National Labs, and the Energy Systems Integration Group (ESIG).

Hannes specializes in wholesale power markets and transmission. He has analyzed transmission needs, transmission benefits and costs, transmission cost allocations, and transmission-related renewable generation challenges for independent system operators, transmission companies, generation developers, public power companies, industry groups, and regulatory agencies across North America. He has worked on transmission matters in SPP, MISO, PJM, New York, New England, ERCOT, CAISO, WECC, and Canada.

He received an M.A. in Economics and Finance from Brandeis University's International Business School and an M.S. and B.S. ("Diplom Ingenieur") in Power Engineering and Energy Economics from the University of Technology in Vienna, Austria.

Brattle Reports on Transmission Planning



various benefits



GRID STRATEGIES LLC

Brattle

Link:

Interregional

Roadmap

We have a Decade of Experience with Identifying and Quantifying a Broad Range of Transmission Benefits

SPP 2016 RCAR, 2013 MTF

Quantified

- 1. production cost savings*
 - value of reduced emissions
 - reduced ancillary service costs
- 2. avoided transmission project costs
- 3. reduced transmission losses*
 - capacity benefit
 - energy cost benefit
- 4. lower transmission outage costs
- 5. value of reliability projects
- 6. value of mtg public policy goals
- 7. Increased wheeling revenues

Not quantified

- 8. reduced cost of extreme events
- 9. reduced reserve margin
- 10. reduced loss of load probability
- 11. increased competition/liquidity
- 12. improved congestion hedging
- 13. mitigation of uncertainty
- 14. reduced plant cycling costs
- 15. societal economic benefits

(SPP Regional Cost Allocation Review Report for RCAR II, July 11, 2016. SPP Metrics Task Force, Benefits for the 2013 Regional Cost Allocation Review, July, 5 2012.)

MISO MVP Analysis

Quantified

- 1. production cost savings *
- 2. reduced operating reserves
- 3. reduced planning reserves
- 4. reduced transmission losses*
- reduced renewable generation investment costs
- 6. reduced future transmission investment costs

Not quantified

- 7. enhanced generation policy flexibility
- 8. increased system robustness
- decreased natural gas price risk
- 10. decreased CO₂ emissions output
- 11. decreased wind generation volatility
- 12. increased local investment and job creation

(Proposed Multi Value Project Portfolio, Technical Study Task Force and Business Case Workshop August 22, 2011)

CAISO TEAM Analysis

(DPV2 example)

Quantified

- production cost savings* and reduced energy prices from both a societal and customer perspective
- 2. mitigation of market power
- 3. insurance value for highimpact low-probability events
- 4. capacity benefits due to reduced generation investment costs
- 5. operational benefits (RMR)
- 6. reduced transmission losses*
- 7. emissions benefit

Not quantified

- 8. facilitation of the retirement of aging power plants
- 9. encouraging fuel diversity
- 10. improved reserve sharing
- 11. increased voltage support

(CPUC Decision 07-01-040, January 25, 2007, Opinion Granting a Certificate of Public Convenience and Necessity)

NYISO PPTN Analysis

(AC Upgrades)

Quantified

- production cost savings*

 (includes savings not captured by normalized simulations)
- 2. capacity resource cost savings
- 3. reduced refurbishment costs for aging transmission
- reduced costs of achieving renewable and climate policy goals

Not quantified

- 5. protection against extreme market conditions
- 6. increased competition and liquidity
- 7. storm hardening and resilience
- 8. expandability benefits

(Newell, et al., Benefit-Cost <u>Analysis</u> of Proposed New York AC Transmission Upgrades, September 15, 2015)

* Fairly consistent across RTOs

"Checklist" of Transmission Benefits With Proven Practices for

Quantifying Them

As we have documented in our recent <u>report</u> (filed with ANOPR comments) available proven practices:

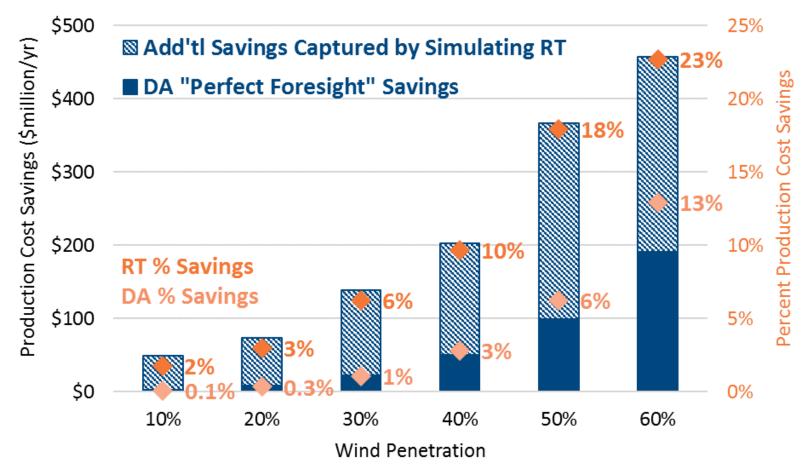
- Consider for each project (or synergistic portfolio of projects) the full set of benefits transmission can provide (see table)
- 2. Identify the benefits that plausibly exist and may be significant for that particular project or portfolio; then
- 3. Focus on quantifying those benefits

(See our <u>recent report</u> with Grid Strategies for a summary of quantification practices)

Committee of the Commit					
Benefit Category	Transmission Benefit				
Traditional Production Cost Savings	Adjusted Production Cost (APC) savings as currently estimated in most planning processes				
2. Additional Production Cost Savings	i. Impact of generation outages and A/S unit designations				
	ii. Reduced transmission energy losses				
	iii. Reduced congestion due to transmission outages				
	iv. Reduced production cost during extreme events and system contingencies				
	v. Mitigation of typical weather and load uncertainty, including the geographic diversification of uncertain renewable generation variability				
	vi. Reduced cost due to imperfect foresight of real-time system conditions, including renewable forecasting errors and intra-hour variability				
	vii. Reduced cost of cycling power plants				
	viii. Reduced amounts and costs of operating reserves and other ancillary services				
	ix. Mitigation of reliability-must-run (RMR) conditions				
	x. More realistic "Day 1" market representation				
3. Reliability and Resource Adequacy Benefits	i. Avoided/deferred cost of reliability projects (including aging infrastructure replacements) otherwise necessary				
	ii. (a) Reduced loss of load probability or (b) reduced planning reserve margin				
A Congration Canadity Cost	i. Capacity cost benefits from reduced peak energy losses				
4. Generation Capacity Cost Savings	ii. Deferred generation capacity investments				
	iii. Access to lower-cost generation resources				
5. Market Facilitation Benefits	i. Increased competition				
5. Iviarket Facilitation Benefits	ii. Increased market liquidity				
6. Environmental Benefits	i. Reduced expected cost of potential future emissions regulations				
	ii. Improved utilization of transmission corridors				
7. Public Policy Benefits	Reduced cost of meeting public policy goals				
8. Other Project-Specific Benefits	Examples: increased storm hardening and wild-fire resilience, increased fuel diversity and system flexibility, reduced cost of future transmission needs, increased wheeling revenues, HVDC operational benefits				

Simulating Uncertainty >> Higher, More Accurate Benefits

Annual Production Cost Savings, RT vs DA-only "Perfect Foresight" Simulation



Source: Van Horn, Pfeifenberger, Ruiz, "The Value of Diversifying Uncertain Renewable Generation through the Transmission System," BU-ISE, October 14, 2020.

Key takeaways

- Quantified transmission benefits can be significantly understated using the prevailing "Perfect Foresight" simulation approach:
 - RT = 10x DA at 20% renewables
 - RT = 3x DA at 50% renewables
- The higher benefit means optimal tradeoff shifts more from building <u>local renewables</u> to building more regional and interregional transmission to cost-effectively meet policy goals

Experience with Proactive & Comprehensive Planning Processes

Although still rarely used, significant experience exists with successful proactive, multi-value, scenario- and portfolio-based transmission planning efforts:

	Proactive Planning	Multi- Benefit	Scenario- Based	Portfolio- Based	Interregional Transmission
CAISO TEAM (2004) ¹⁴⁶	✓	✓	√		
ATC Paddock-Rockdale (2007) ¹⁴⁷	✓	✓	√		
ERCOT CREZ (2008) ¹⁴⁸	√			√	
MISO RGOS (2010) ¹⁴⁹	✓	✓		√	
EIPC (2010-2013) ¹⁵⁰	√		√	✓	✓
PJM renewable integration study (2014) ¹⁵¹	✓		√	√	
NYISO PPTPP (2019) ¹⁵²	✓	✓	√	✓	
ERCOT LTSA (2020) ¹⁵³	√		√		
SPP ITP Process (2020) ¹⁵⁴		✓		√	
PJM Offshore Tx Study (2021) ¹⁵⁵	√		√	√	
MISO RIIA (2021) ¹⁵⁶	✓	✓	√	√	
Australian Examples: - AEMO ISP (2020) ¹⁵⁷	√	√	1	√	√
- Transgrid Energy Vision (2021) ¹⁵⁸	✓	✓	✓	✓	✓

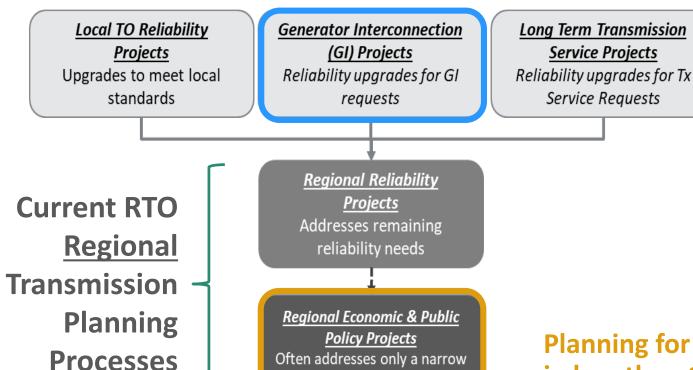
Source: Brattle & Grid Strategies, <u>Transmission Planning for the 21st Century: Proven Practices that Increase Value and Reduce Costs</u>, Oct 2021.

Actual Planning Processes Used Today

Current planning processes do not (yet) take advantage of experience with proactive, multi-value, scenario- and portfolio-based transmission planning efforts

	Proactive	Multi-	Scenario-	Portfolio-	Joint
	Generation &	Value	Based	Based ³⁰	Interregional
	Load				Planning
ISO-NE ³¹	×	×	×	✓	×
NYISO ^{32,33}	×	×	×	×	×
– PPTPP only	√	✓	✓	✓	×
PJM ^{34,35}	×	×	×	×	×
Florida	×	×	×	×	×
Southeastern Regional	×	×	×	×	×
South Carolina Regional	×	×	×	×	×
MISO (excl. MVP, RIIA) ³⁶	×	×	×	×	×
SPP (ITP) ^{37,38}	×	✓	×	✓	×
CAISO ^{39,40}	✓	×	✓	×	✓
– TEAM only	√	√	✓	✓	✓
WestConnect	×	×	×	×	×
NorthernGrid ⁴¹	×	×	×	×	×

U.S. Transmission Needs are currently identified through ...



set of remaining needs

Joint RTO Interregional Planning

<u>Processes</u>
View of remaining needs is often

narrow, resulting in few to no

projects

These solely <u>reliability</u>-driven processes account for > 90% of all transmission investments

 None involve any assessments of economic benefits (i.e., cost savings offered by the new transmission)

Generation interconnection processes often have become the primary tool (and barrier) to support public policy goals for clean energy

Planning for <u>economic & public-policy</u> projects results in less than 10% of all U.S. transmission investments

Interregional planning processes are large ineffective

- Essentially no major interregional transmission projects have been planned and built in the last decade
- Numerous national studies show that more interregional transmission is needed to reduce total system costs

Option for Improving the Generation Interconnection Process

Reducing the scope of upgrades triggered by generation interconnection processes likely will be necessary to both accelerate and lower the cost of renewable interconnection:

- Attractive: UK "Connect and Manage" (replaced prior "Invest and Connect")
 - Similar to ERCOT; reduced lead times by 5 years; network constraints addressed later (e.g., with congestion management)
 https://www.gov.uk/guidance/electricity-network-delivery-and-access#connect-and-manage
- ERCOT's generation interconnection process is perhaps most effective in the U.S.
 - Efficient handoff of study roles by ERCOT and Transmission Owners limits restudy needs
 - Projects can be developed and interconnected within 2-3 years; in other regions, the interconnection study process itself
 may take longer than that
 - Upgrades focused only on local interconnection needs and are recovered through postage stamp
 - Network constraints managed through market dispatch which imposes high congestion and curtailment risks on interconnecting generators ... in part due to ERCOT's insufficiently proactive multi-value grid planning
 - See Enel working-paper.pdf (enelgreenpower.com) [Note: Brattle was not involved]

Generation interconnection based on "connect and manage" when combined with proactive transmission planning offers more timely and cost-effective solutions if:

- <u>Near-term needs</u> are quickly addressed through multi-value planning (beyond reliability)
- Long-term needs are proactively addressed through scenario-based long-term planning

Additional Reading on Transmission

Pfeifenberger, Promoting Efficient Investment in Offshore Wind Transmission, DOE-BOEM Atlantic Offshore Wind Transmission Economics & Policy Workshop, August 16, 2022.

Pfeifenberger, Generation Interconnection and Transmission Planning, ESIG Joint Generation Interconnection Workshop, August 9, 2022.

Pfeifenberger, Proactive, Scenario-Based, Multi-Value Transmission Planning, Presented at PJM Long-Term Transmission Planning Workshop, June 7, 2022.

Pfeifenberger, Planning for Generation Interconnection, Presented at ESIG Special Topic Webinar: Interconnection Study Criteria, May 31, 2022.

RENEW Northeast, A Transmission Blueprint for New England, Prepared with Borea and The Brattle Group, May 25, 2022.

Pfeifenberger, New York State and Regional Transmission Planning for Offshore Wind Generation, NYSERDA Offshore Wind Webinar, March 30, 2022.

Pfeifenberger, The Benefits of Interregional Transmission: Grid Planning for the 21st Century, US DOE National Transmission Planning Study Webinar, March 15, 2022.

Pfeifenberger, <u>21st Century Transmission Planning: Benefits Quantification and Cost Allocation</u>, Prepared for the NARUC members of the Joint Federal-State Task Force on Electric Transmission, January 19, 2022.

Pfeifenberger, Spokas, Hagerty, Tsoukalis, A Roadmap to Improved Interregional Transmission Planning, November 30, 2021.

Pfeifenberger, Tsoukalis, Newell, "The Benefit and Cost of Preserving the Option to Create a Meshed Offshore Grid for New York," Prepared for NYSERDA with Siemens and Hatch, November 9, 2022.

Pfeifenberger, <u>Transmission—The Great Enabler: Recognizing Multiple Benefits in Transmission Planning</u>, ESIG, October 28, 2021.

Pfeifenberger et al., <u>Transmission Planning for the 21st Century: Proven Practices that Increase Value and Reduce Costs</u>, Brattle-Grid Strategies, October 2021.

Pfeifenberger et al., <u>Initial Report on the New York Power Grid Study</u>, prepared for NYPSC, January 19, 2021.

Van Horn, Pfeifenberger, Ruiz, "The Value of Diversifying Uncertain Renewable Generation through the Transmission System," BU-ISE, October 14, 2020.

Pfeifenberger, Newell, Graf and Spokas, "Offshore Wind Transmission: An Analysis of Options for New York", prepared for Anbaric, August 2020.

Pfeifenberger, Newell, and Graf, "Offshore Transmission in New England: The Benefits of a Better-Planned Grid," prepared for Anbaric, May 2020.

Tsuchida and Ruiz, "Innovation in Transmission Operation with Advanced Technologies," T&D World, December 19, 2019.

Pfeifenberger, "Cost Savings Offered by Competition in Electric Transmission," Power Markets Today Webinar, December 11, 2019.

Chang, Pfeifenberger, Sheilendranath, Hagerty, Levin, and Jiang, "Cost Savings Offered by Competition in Electric Transmission: Experience to Date and the Potential for Additional Customer Value," April 2019. "Response to Concentric Energy Advisors' Report on Competitive Transmission," August 2019.

Ruiz, "Transmission Topology Optimization: Application in Operations, Markets, and Planning Decision Making," May 2019.

Chang and Pfeifenberger, "Well-Planned Electric Transmission Saves Customer Costs: Improved Transmission Planning is Key to the Transition to a Carbon-Constrained Future," WIRES and The Brattle Group, June 2016.

Newell et al. "Benefit-Cost Analysis of Proposed New York AC Transmission Upgrades," on behalf of NYISO and DPS Staff, September 15, 2015.

Pfeifenberger, Chang, and Sheilendranath, "Toward More Effective Transmission Planning: Addressing the Costs and Risks of an Insufficiently Flexible Electricity Grid," WIRES and The Brattle Group, April 2015.

Chang, Pfeifenberger, Hagerty, "The Benefits of Electric Transmission: Identifying and Analyzing the Value of Investments," on behalf of WIRES, July 2013.

Chang, Pfeifenberger, Newell, Tsuchida, Hagerty, "Recommendations for Enhancing ERCOT's Long-Term Transmission Planning Process," October 2013.

Pfeifenberger and Hou, "Seams Cost Allocation: A Flexible Framework to Support Interregional Transmission Planning," on behalf of SPP, April 2012.

Pfeifenberger, Hou, "Employment and Economic Benefits of Transmission Infrastructure Investment in the U.S. and Canada," on behalf of WIRES, May 2011.

Brattle Group Practices and Industries

ENERGY & UTILITIES

Competition & Market Manipulation

Distributed Energy

Resources

Electric Transmission

Electricity Market Modeling

& Resource Planning

Electrification & Growth

Opportunities

Energy Litigation

Energy Storage

Environmental Policy, Planning

and Compliance

Finance and Ratemaking

Gas/Electric Coordination

Market Design

Natural Gas & Petroleum

Nuclear

Renewable & Alternative Energy

LITIGATION

Accounting

Analysis of Market

Manipulation

Antitrust/Competition

Bankruptcy & Restructuring

Big Data & Document Analytics

Commercial Damages

Environmental Litigation

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Intellectual Property

International Arbitration

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