



Hydrogen's role in industrial decarbonization

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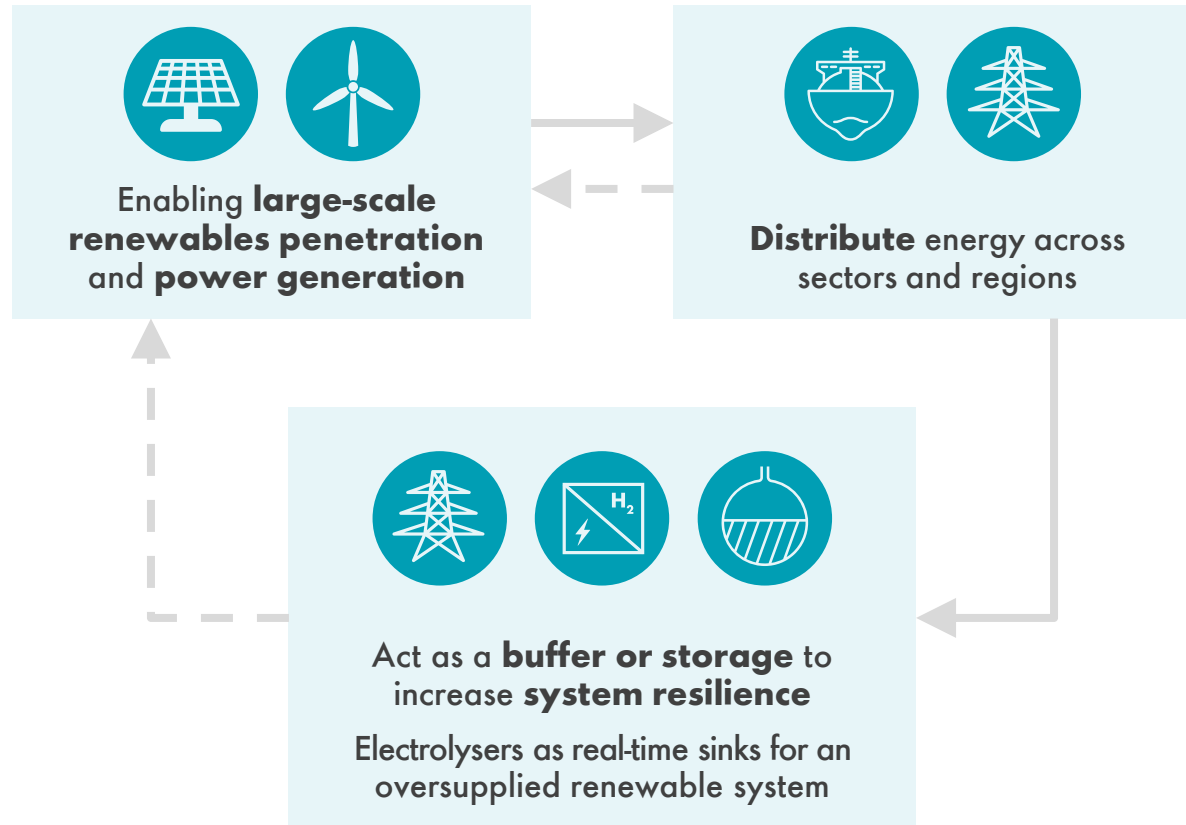
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Shell’s operating plan, outlook and budgets are forecasted for a ten-year period and are updated every year. They reflect the current economic environment and what we can reasonably expect to see over the next ten years. Accordingly, Shell’s operating plans, outlooks, budgets and pricing assumptions do not reflect our net-zero emissions target. In the future, as society moves towards net-zero emissions, we expect Shell’s operating plans, outlooks, budgets and pricing assumptions to reflect this movement.

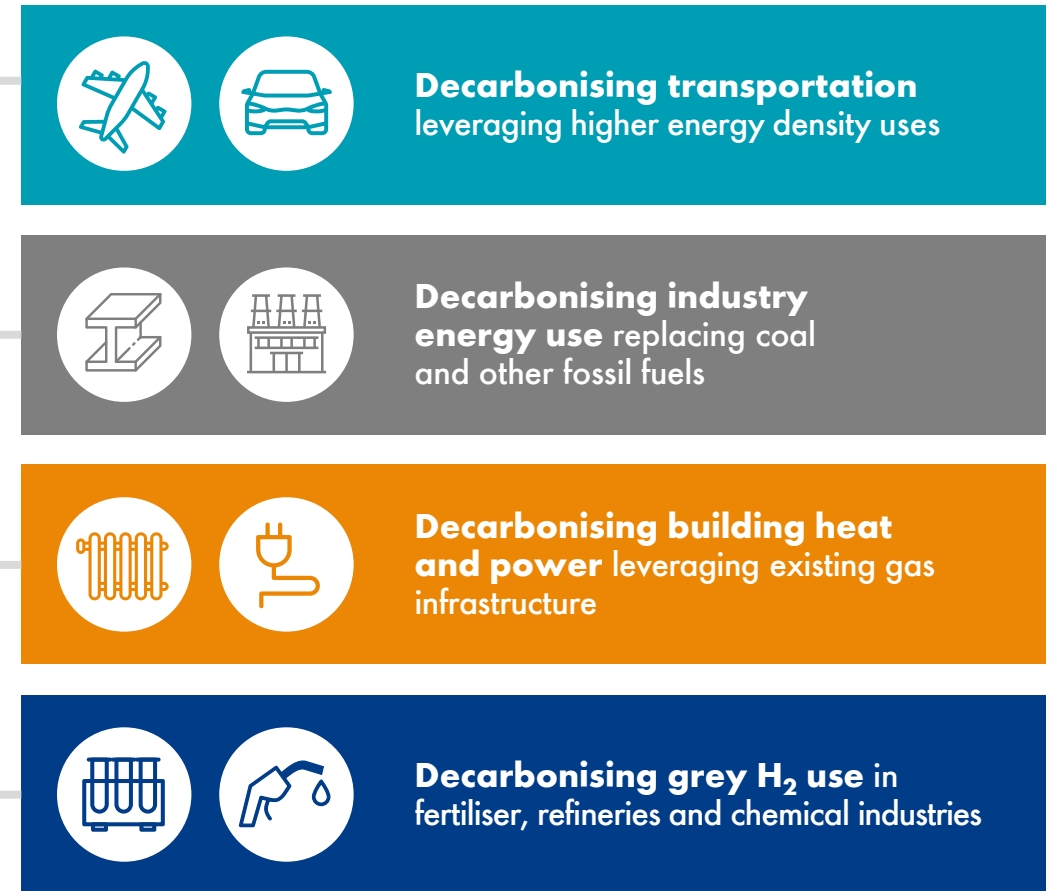
Also, in this presentation we may refer to Shell’s “Net Carbon Footprint”, which includes Shell’s carbon emissions from the production of our energy products, our suppliers’ carbon emissions in supplying energy for that production and our customers’ carbon emissions associated with their use of the energy products we sell. Shell only controls its own emissions. The use of the term Shell’s “Net Carbon Footprint” is for convenience only and not intended to suggest these emissions are those of Shell or its subsidiaries.

Hydrogen in the future energy system

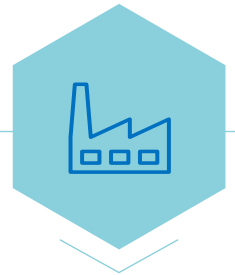
Enable deep renewables penetration, distribution and system resilience



Decarbonise hard-to-abate end-uses







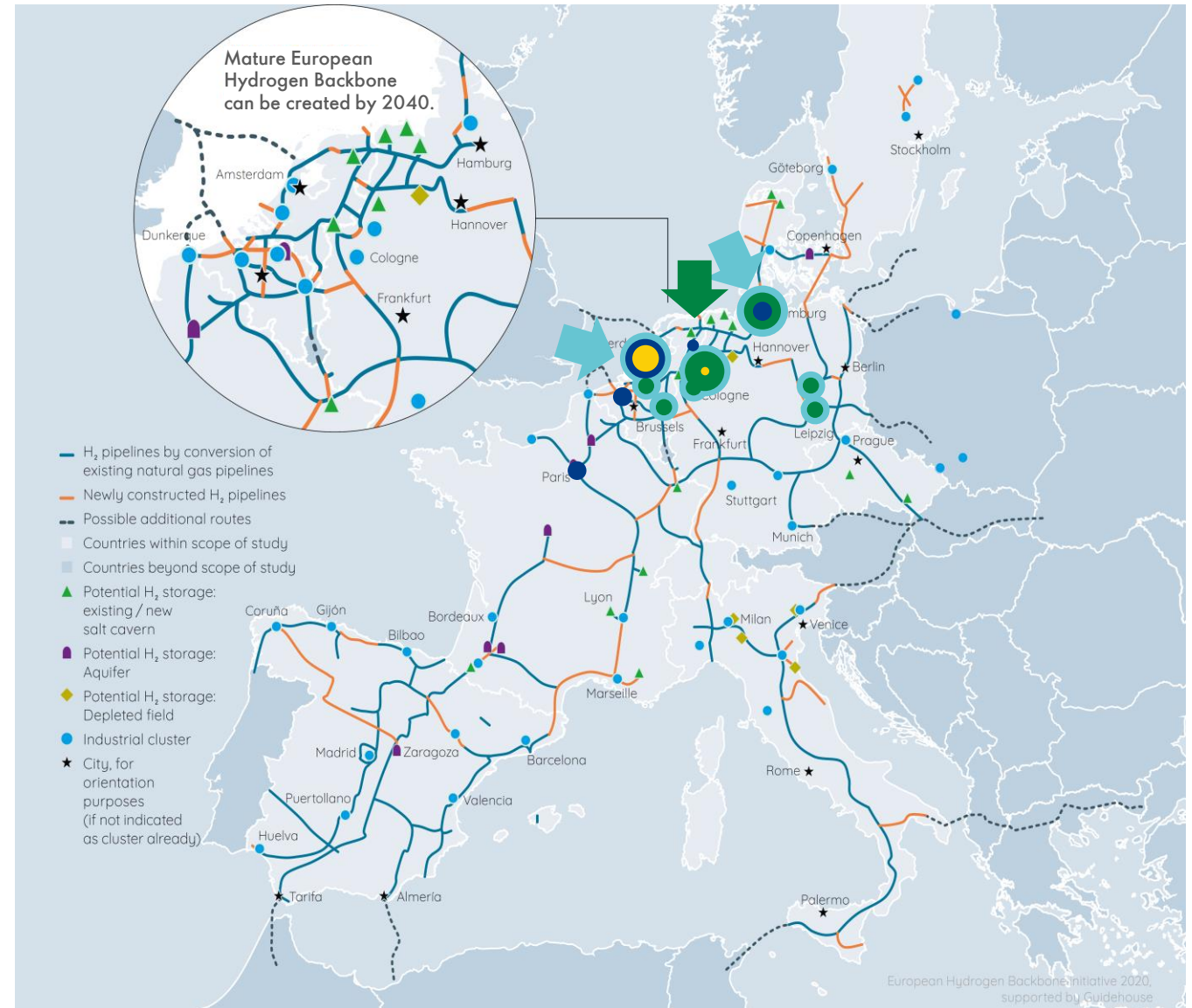
How Shell is advancing hydrogen for industry



Decarbonising industry starts at hubs, expanding to industry clusters as the infrastructure develops

Shell aims to serve big industrial clusters to help decarbonise their businesses. We get started by serving our own anchor demand in e.g. refineries, expanding to local hub demand close to the supply and finally connecting to large industry hubs when the infrastructure becomes available.

	Proof points	
Increasing uncertainty & risk	Step 1 – Own Use Serve own-use as anchor demand in hubs – enables to build supply positions and gain experience and credibility	RefHyne - Rhineland Rotterdam Electrolyser 
	Step 2 – Serving the hubs Serve local third party customers in hubs – create market and solutions, expand supply position	GZI - Emmen Rotterdam Electrolyser Hamburg 
	Step 3 – Starting the clusters Serve inter-regional and international industrial demand through an expanding hydrogen backbone network	NorthH ₂ Ingoland 
	Step 4 – Fully developed Traded hydrogen commodity market – facilitated by a wide-spread hydrogen pipeline network, including import	Rotterdam import Hamburg Import 



Where we are working on hydrogen industry projects

Key

 Industry projects, green hydrogen


 Industry projects, blue hydrogen

* In progress

UK

 Acorn (Scotland)

Netherlands

 NorthH₂*
Rotterdam electrolyser*
Emmen electrolyser*

 H-Vision*

Germany

 RefHyne*

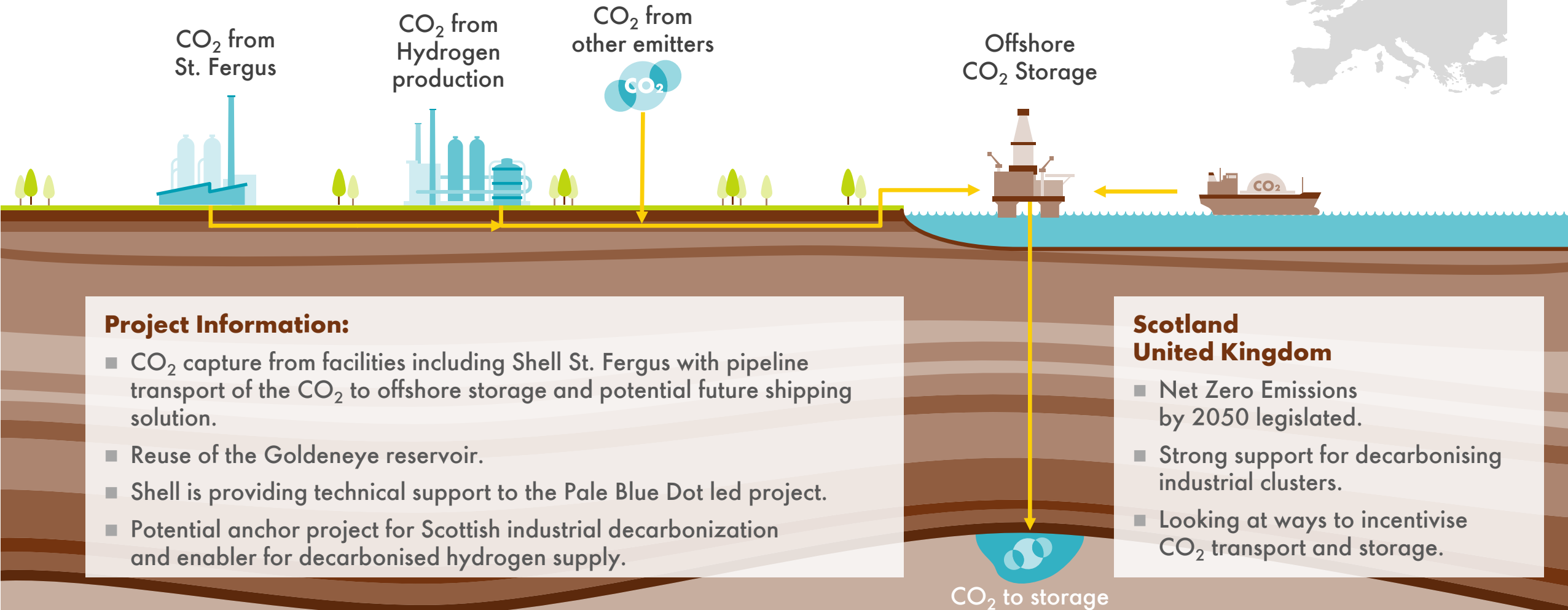
H-vision

- In the Port of Rotterdam, Shell is partner in H-vision, a consortium of 5 project partners and 7 support partners studying the technical and economic feasibility to decarbonise industry via large-scale production and use of decarbonised hydrogen (H₂ production paired with CCS) well before 2030.
- H-vision could offer an annual CO₂ reduction of 1.6 million tons with the first production facility, increasing potentially to 3.2 million tons per annum if the second unit is operational in 2032.



Acorn

Low-carbon power generation



Rotterdam electrolyser

~200 MW electrolyser
in the Port of Rotterdam

Renewable-based hydrogen hub in the Port of Rotterdam:

- CrossWind joint venture (Shell and Eneco) winner of tender for Hollandse Kust (Noord) wind farm with an estimated installed capacity of 759 MW.
- A potential renewable-based hydrogen plant in the Port of Rotterdam with capacity to produce 50,000 – 60,000 kg of hydrogen per day.
- Hydrogen to be initially used at the Pernis refinery, with possible future application in the trucking sector.



Hollandse Kust (noord)

759 MW; On stream: 2023



Rotterdam Electrolyser

Maasvlakte 200 MW on stream 2023



Pernis Refinery

Decarbonising the Refinery's hydrogen supply



Pan European Hydrogen Retail network

RefHyne

Building a 10mw PEM electrolyser

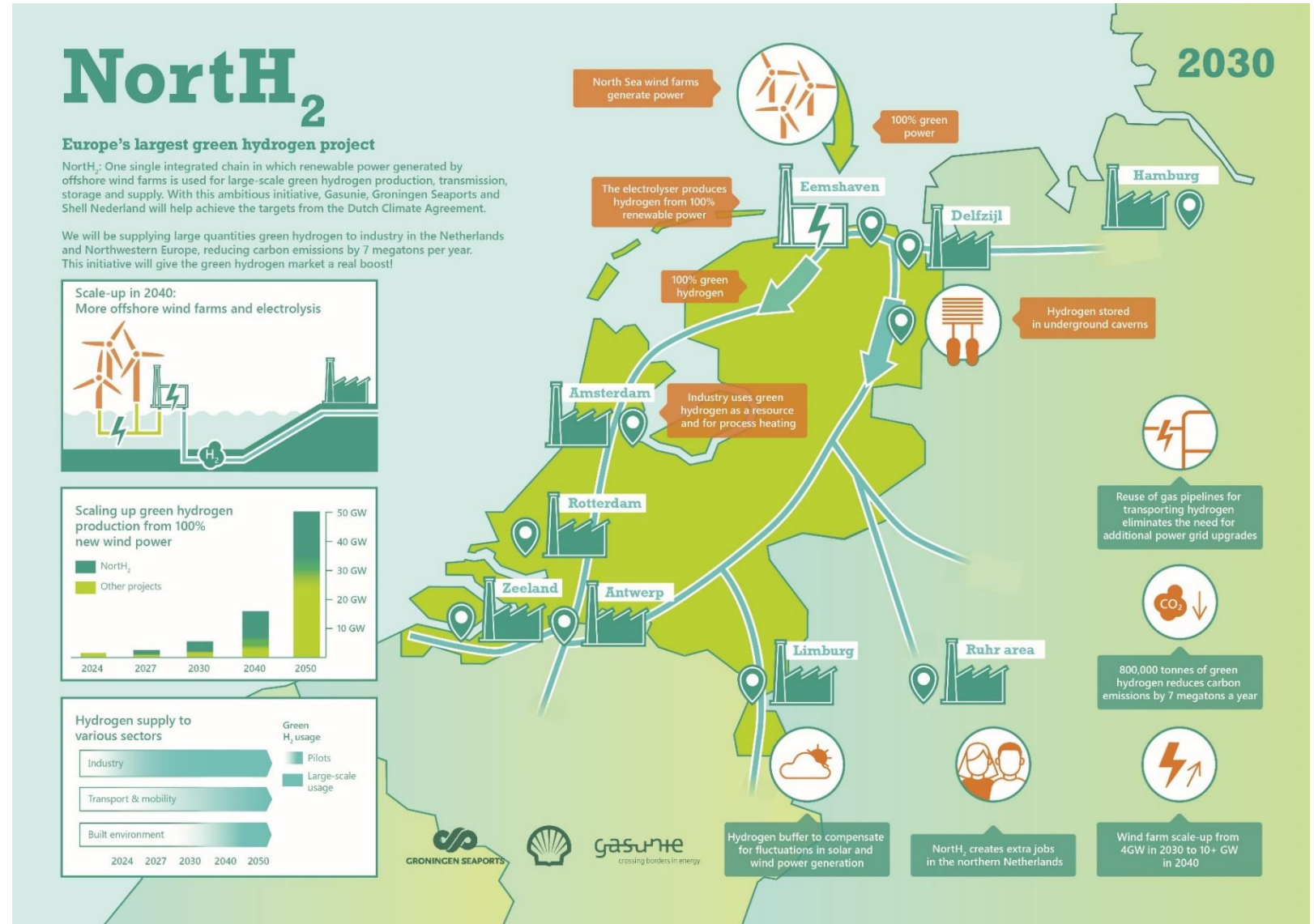
- Shell has opened a 10-megawatt PEM (polymer electrolyte membrane) electrolyser, the largest of its kind, to produce hydrogen at the Rhineland refinery in Germany.
- Considering possibility to scale up to 100 megawatt in time with ITM Power.
- This project is supported by the European Union.



North₂

Europe's largest renewable-based hydrogen project in Groningen

- A consortium of Gasunie, Groningen Seaports, RWE, Equinor and Shell Nederland announced the launch of this project in 2020.
- Ambition is to produce hydrogen using renewable electricity generated by a mega offshore wind farm (3-4 GW in 2030; 10+ GW by 2040). ~1M tonne H₂ production by 2040.
- Could avoid 8-10M tonnes of CO₂/year.
- Supported by Province of Groningen



Zhangjiakou JV

Integrated value chain hub for northern China

- Joint venture with government and industry experts established in September 2020
- Develop a 20MW renewable power-to-hydrogen electrolyser plant and build a network of high-throughput HRS serving city buses
- With route to scale for near-term expansion (50-100MW) to serve the fast-growing Beijing-Tianjin-Hebei (JJJ) regional market.



H2 electrolyser



H2 refilling station



H2 fuel cell bus

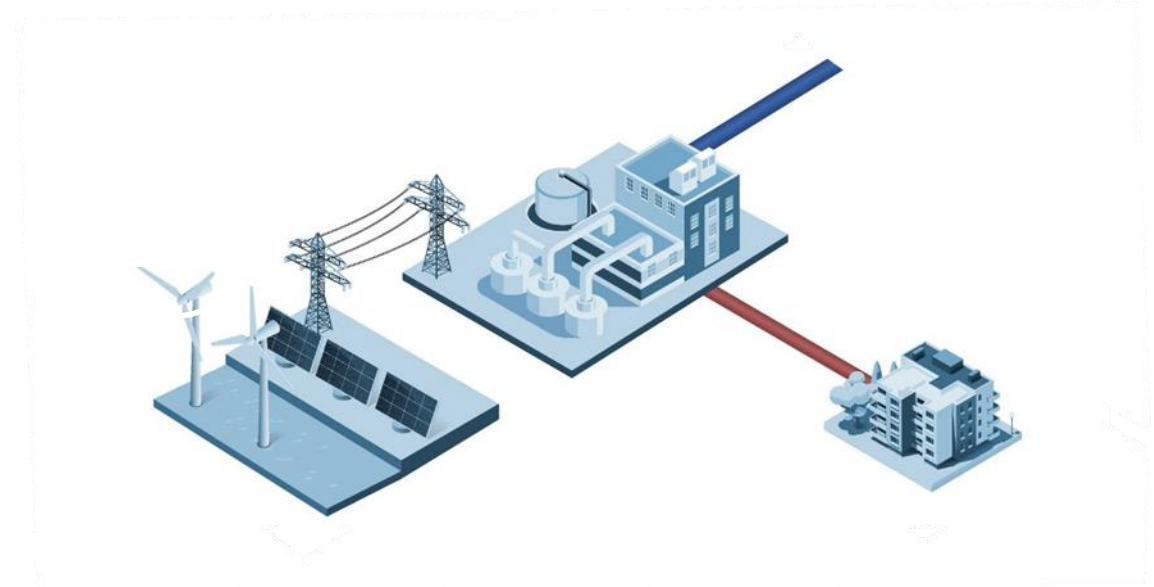
Hamburg Renewable-based Hydrogen Hub

- In January 2021 Shell along with Mitsubishi Heavy industries, Vattenfall and Wärme Hamburg announced the signing of a letter of intent to build a 100 megawatt electrolyser at the Hamburg-Moorburg power plant site.
- Subject to final investment decisions and approvals the site is expected to produce its first

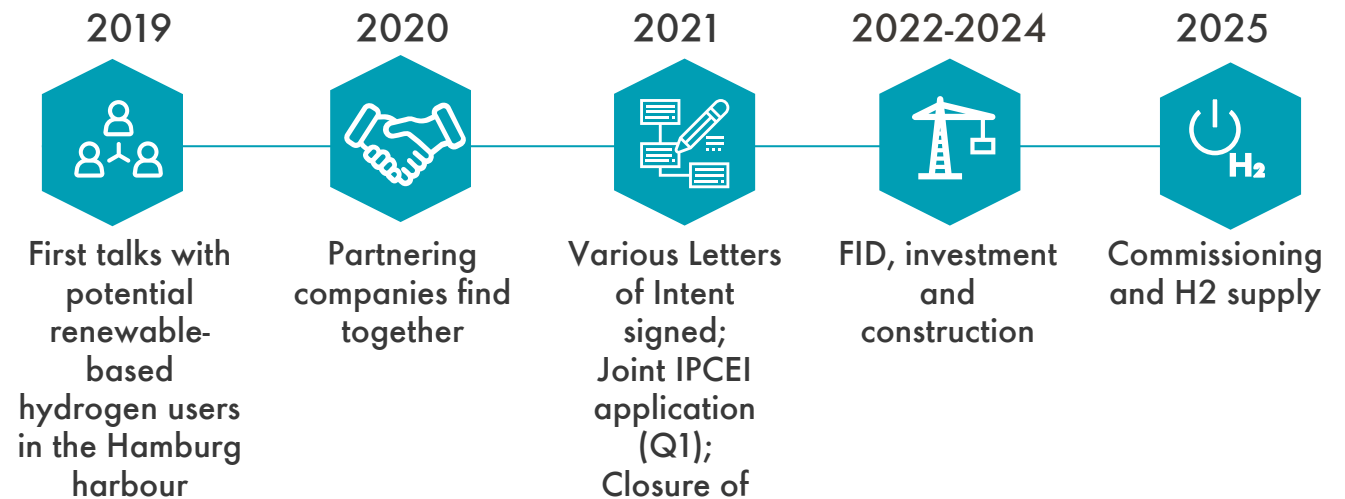
- 100 MW Electrolyser
- 11.500 t H₂ per year
- 92.000 t CO₂ per year GHG reduction

Power Plant Moorburg

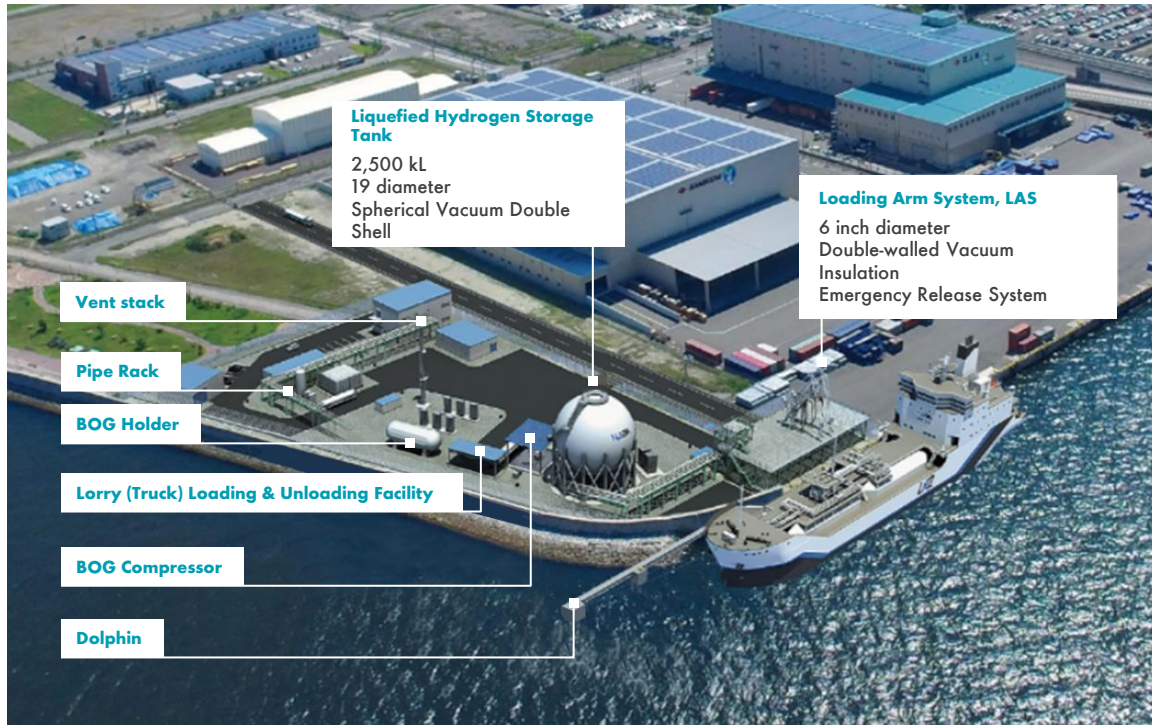
- Conversion of former coal power plant
- Direct coupling with renewable power
- End-to-End integration



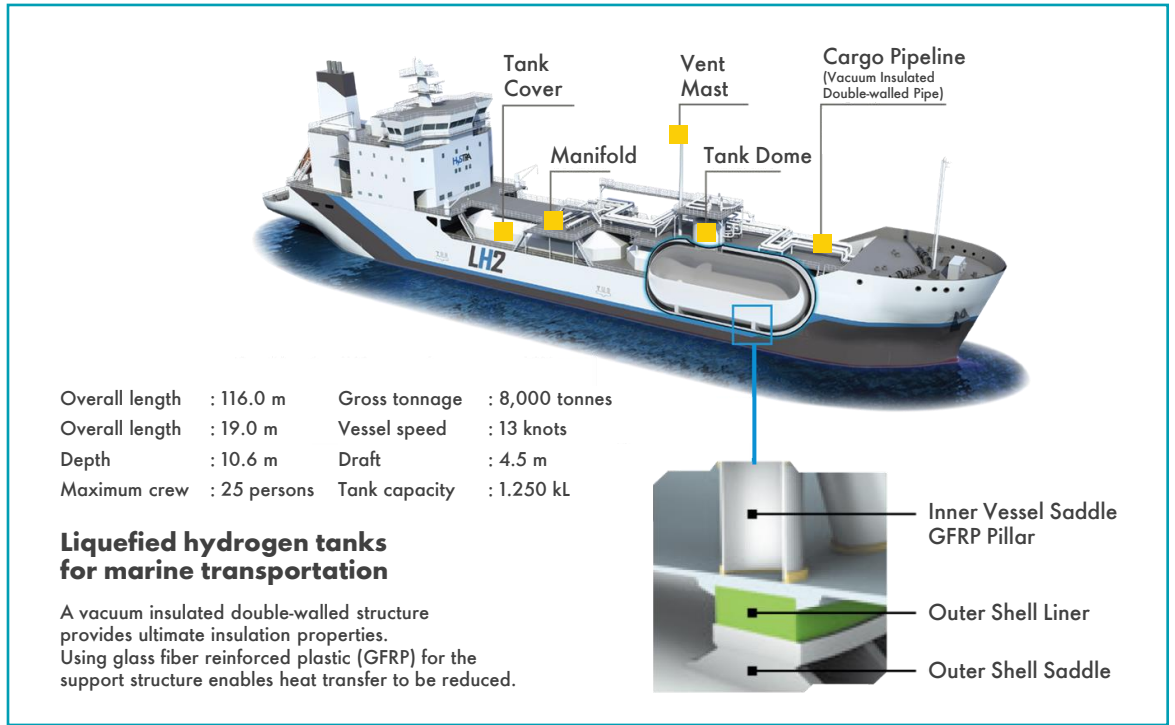
INDICATIVE TIMELINE



Developing methods of transport



- Shell's experience and expertise in transporting liquefied natural gas across the world is key to developing a hydrogen supply chain including for liquefied hydrogen.



- Liquid H₂ long range research
- HySTRA project
- Partnership with Kawasaki Heavy Industries + Iwatani
- End 2019, launch of ship Suiso Frontier (Hydrogen Frontier)

