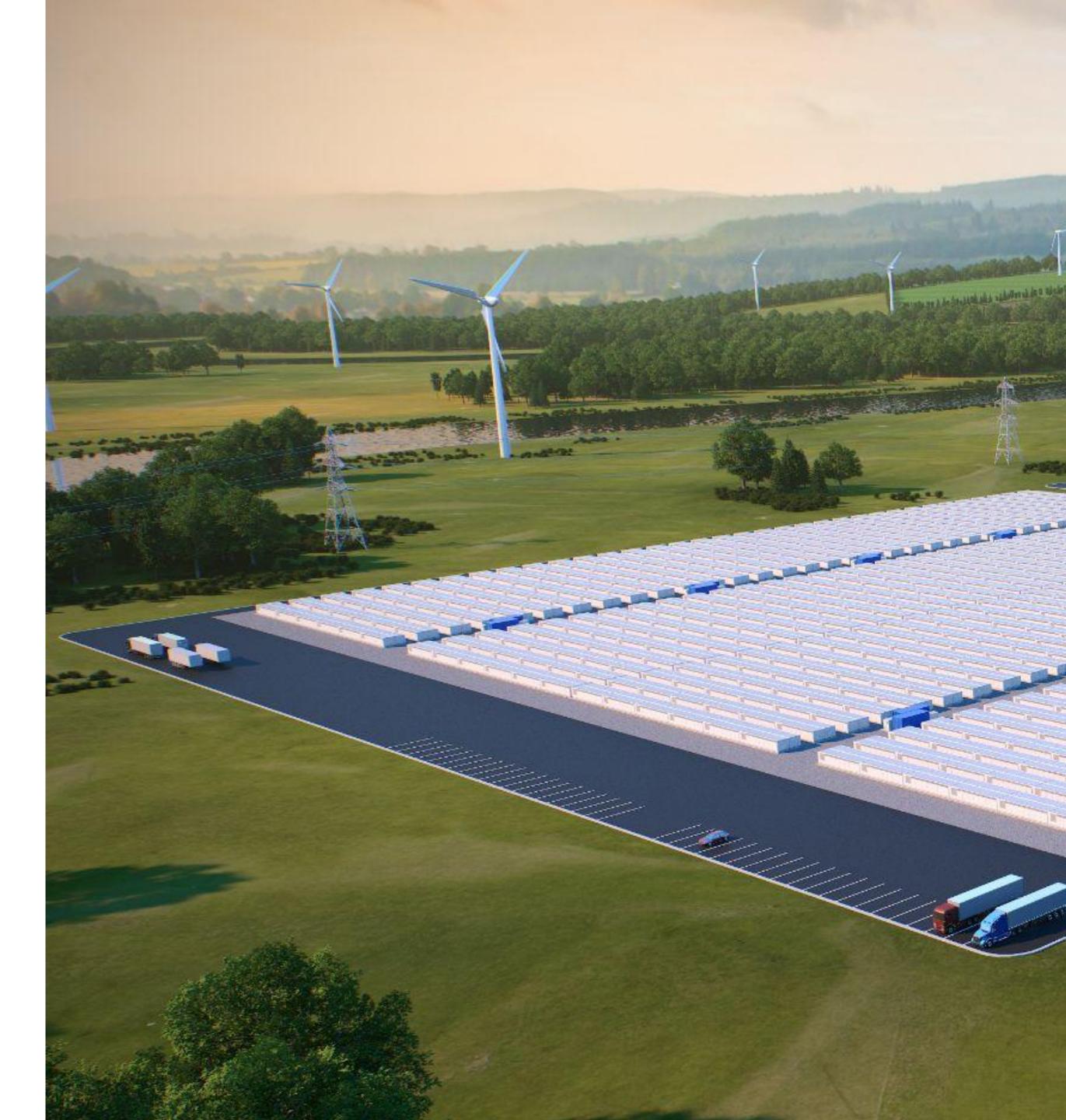
BREAKTHROUGH LOW-COST, MULTI-DAY ENERGY STORAGE

Annie Baldwin & Scott Burger March 22, 2022 ESIG



Energy Storage For A Better World



The Challenge

The electrical grid needs to fundamentally transform to meet the challenges posed by climate change





Intermittency of renewable assets create periods of undersupply



Carbon mandates require retirements and risk stranding fossil assets



Extreme weather events become more frequent and disruptive to customers

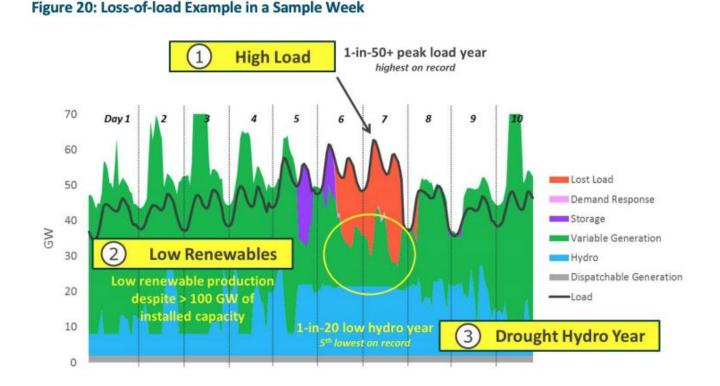


Increased transmission congestion and long interconnection queues



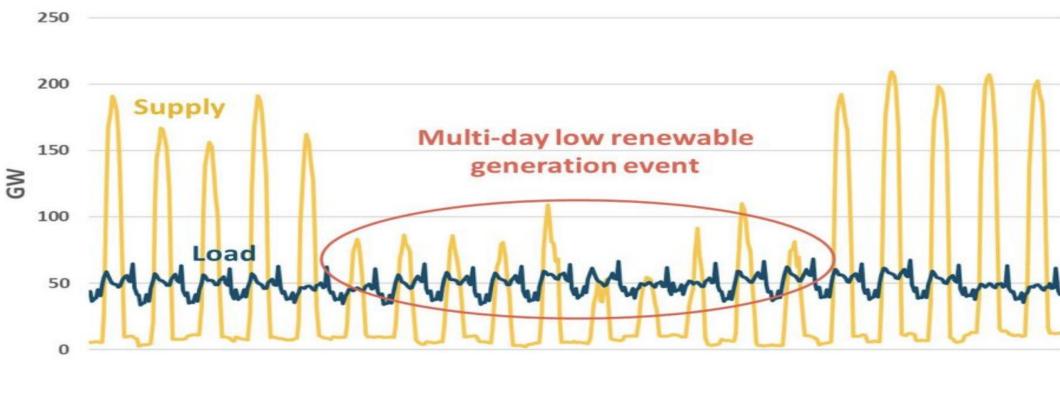
Weather-driven multi-day reliability challenges are universal

Pacific Northwest Multi-Day Weather Event, 2050



Source: E3, Resource Adequacy in the Pacific Northwest

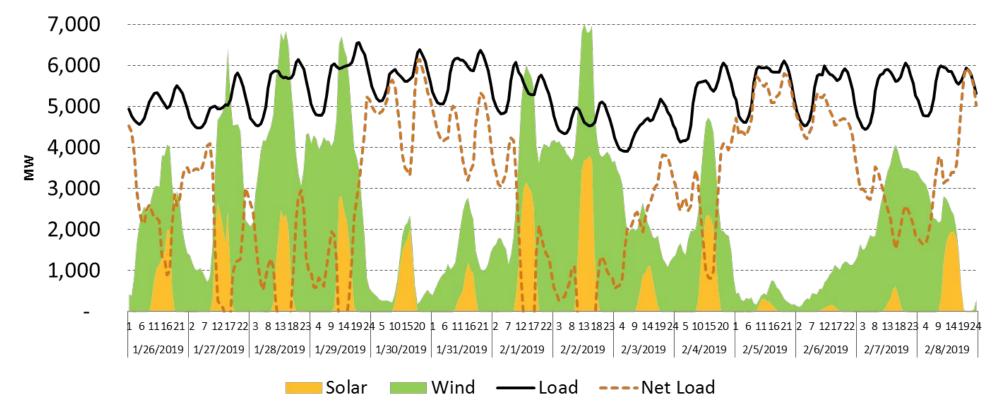
California Multi-Day Weather Event in Winter, 2050



Source: E3: Long-Run Resource Adequacy Under Deep Decarbonization

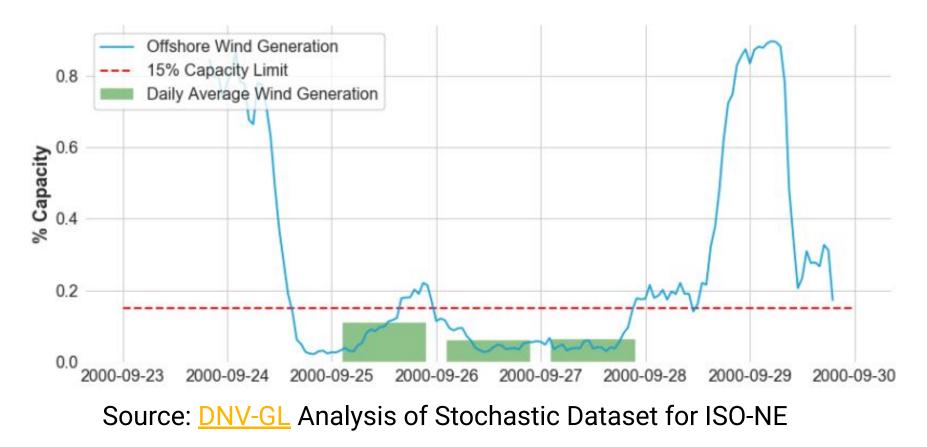
Form

Upper Midwest Multi-Day Weather Event in Winter, 2019



Source: Xcel Energy 2020-2034 Upper Midwest Resource Plan, May 20, 2019 Workshop

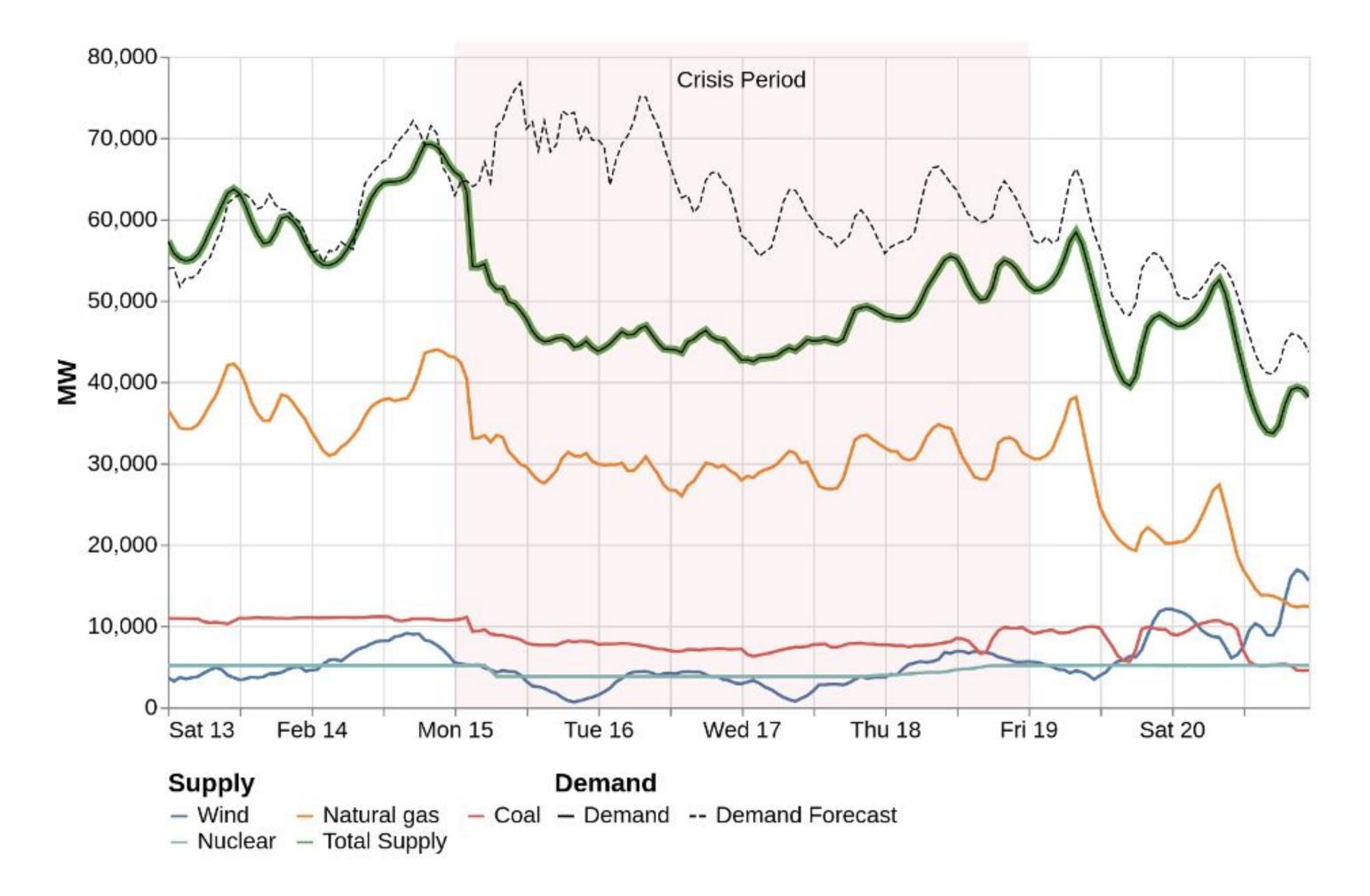
New England Multi-day offshore wind lull, 2000





Winter Storm Uri highlights the near-term impacts of multi-day weather events

ERCOT Market Supply and Demand, February 12-17, 2022



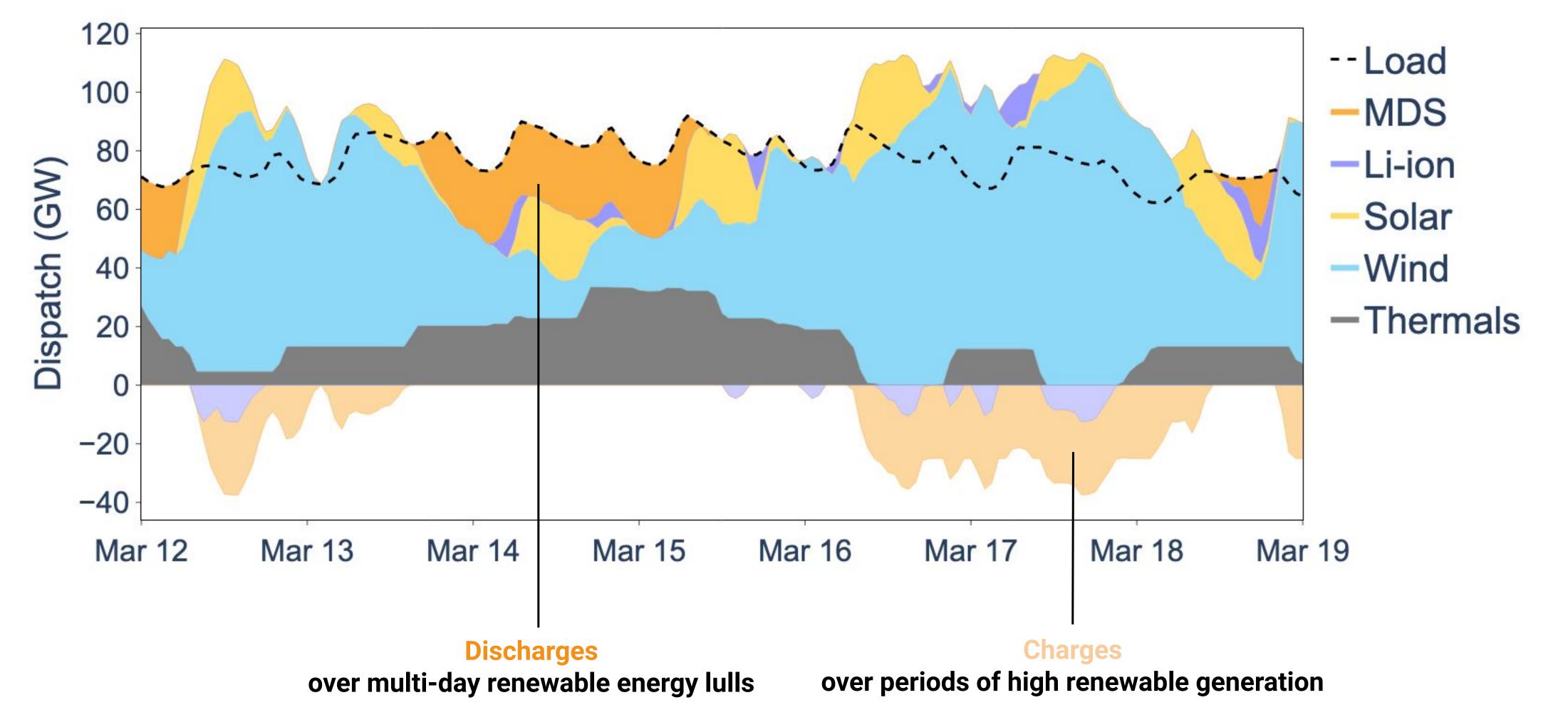


- **Supply shortage:** 30GW of expected generation disappeared.
- Cost to system: >\$30B in extreme energy prices and >\$50B in damages.
- Solution: At low cost, weatherized multi-day storage could have cost-effectively ensured reliability during Winter Storm Uri



Delivering low-cost, reliable energy through multi-day renewable energy lulls

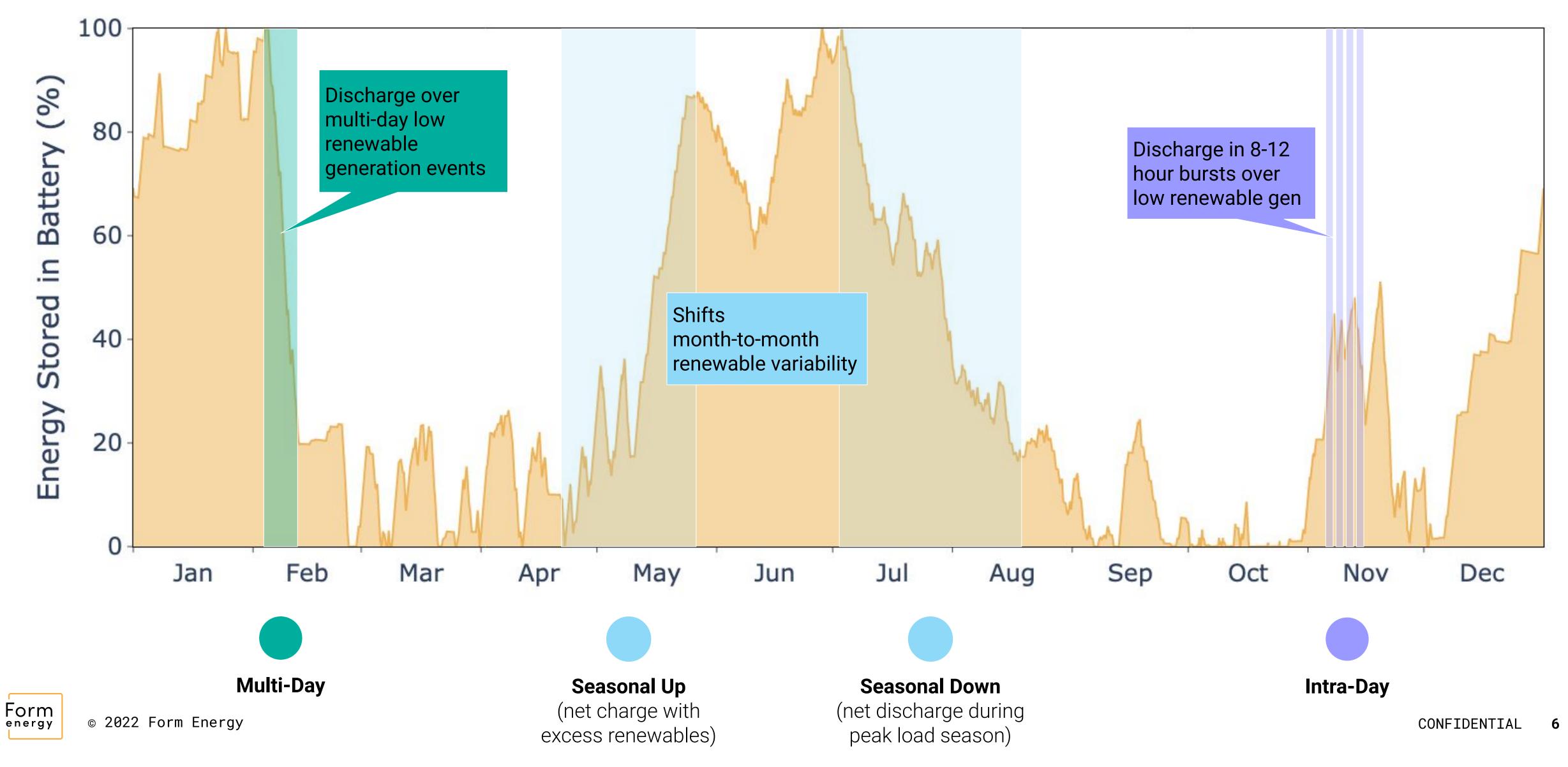
Example dispatch during multi-day renewable lull





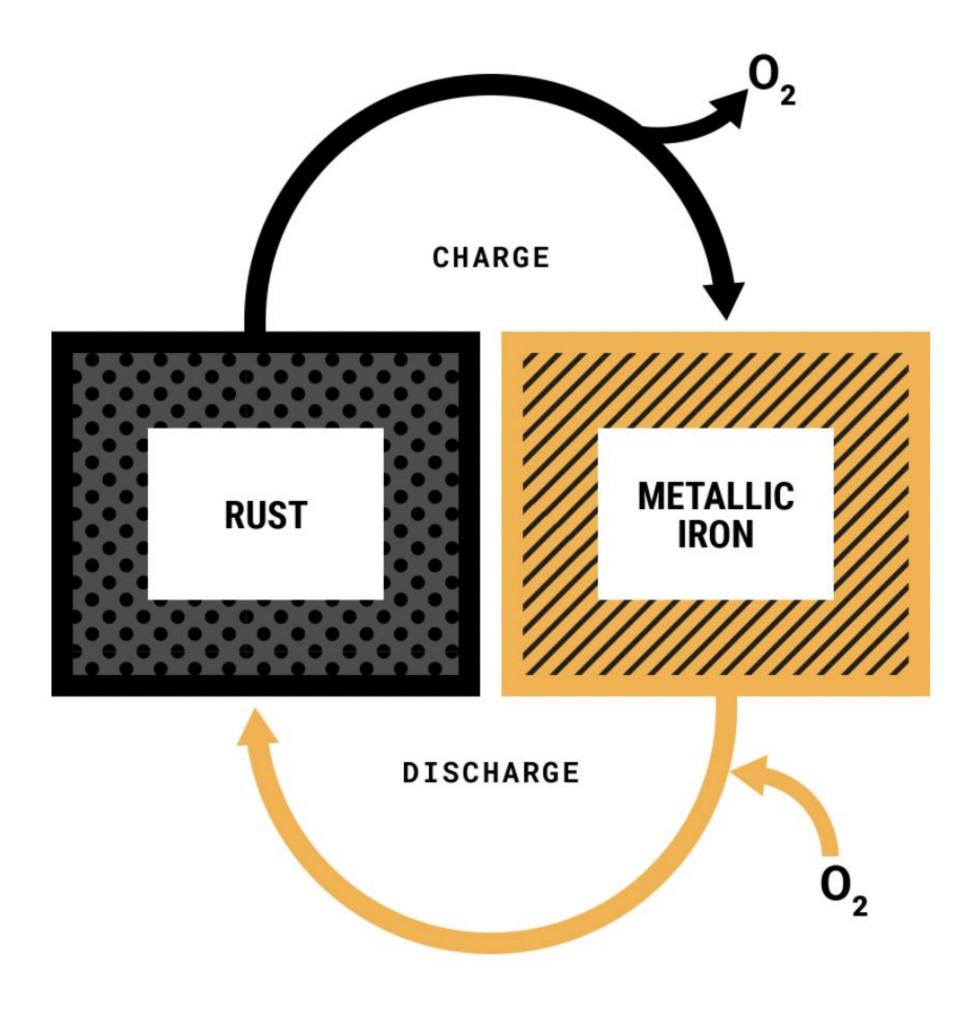
CONFIDENTIAL

Multi-Day Storage operates year-round to balance seasonal, multi-day, and intra-day variability in renewables



Rechargeable iron-air delivers fundamental system flexibility

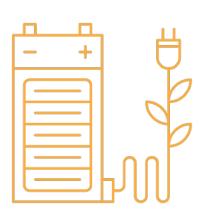
Reversible Rust Battery





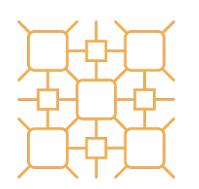
COST

Lowest cost rechargeable battery chemistry. Chemistry entitlement <\$1.00/kWh



SAFETY

No thermal runaway (unlike li-ion) Non-flammable aqueous electrolyte



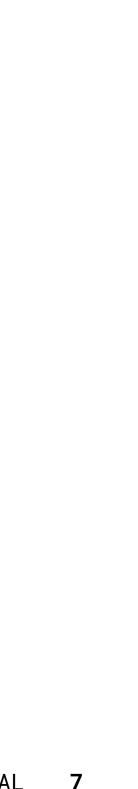
SCALE

Iron is the most globally abundant metal Easily scalable to meet TWh demand for storage



MODULAR

No geographic limitations: can be sited anywhere to meet utility-scale needs.



Iron-Air 100hr Multi-Day Storage delivers clean, dispatchable, capacity for flexible grid operation

System Overview

Rated AC System Power	10 - 500+ MW
System Capacity	1 - 50 GWh
Repeatable Power Block	3.5 MW / 350 MWh
Discharge Duration	100 hr
Overall Round Trip Efficiency*	39%
Ramp (offline to full power)	< 10 minutes
Areal Energy Density	> 200 MWh/acre
Operating Temperature	-40°C - 50°C
System Lifetime	20 years

*System round-trip efficiency inclusive of losses from power conversion and auxiliary loads at full power



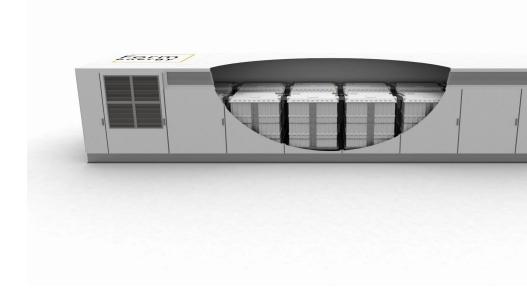


Modular, flexible design enables scaling to multi-GWh systems

Energy Storage System

Enclosure





100+ MW / 10 GWh

50+ acres

1000s of Enclosures

Commercial Intent System

~ 10s kW

10 x 40'

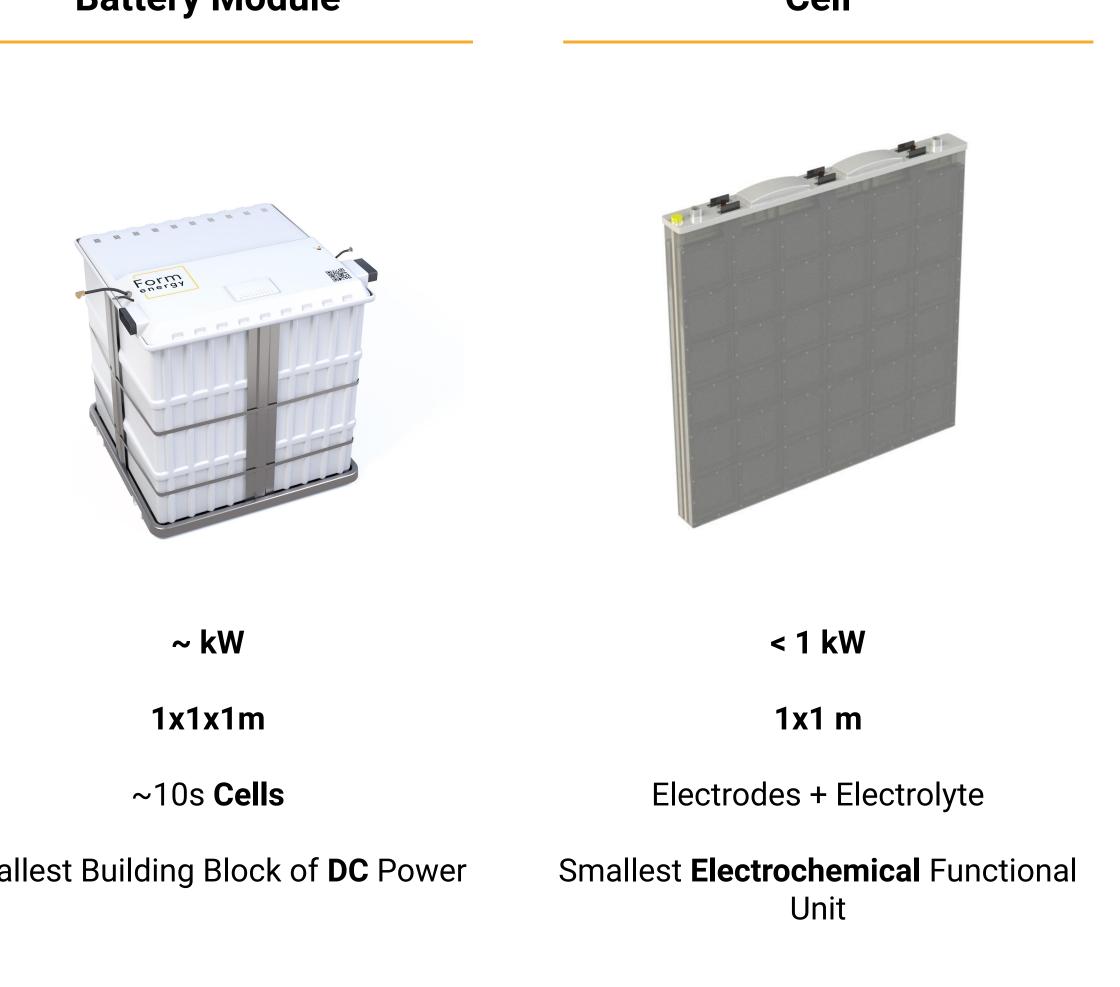
5-10 **Modules**

Product Building Block with integrated module auxiliary systems



Battery Module

Cell



Smallest Building Block of **DC** Power

CONFIDENTIAL 9

Commercial progress underway



Partnering with Great River Energy to deploy a Collaborating with Georgia Power on a project first-of-its-kind 1.5 megawatt/150 megawatt application of up to 15 megawatts/1500 megawatt **hour** multi-day energy storage project in **hours (MW/MWh)** of energy storage systems to be Cambridge, Minnesota in 2023 located in the utility's service area

"At Georgia Power, we know that we must make smart investments and embrace new technologies now to continue to prepare for our state's future energy landscape," said Chris Womack, Chairman, President and CEO of Georgia Power. "We're excited to have Form Energy as a partner to help us build on Georgia's solid energy foundation."





"Great River Energy is excited to partner with Form Energy on this important project. Commercially viable long-duration storage could increase reliability by ensuring that the power generated by renewable energy is available at all hours to serve our membership," said Great River Energy Vice President and Chief Power Supply Officer Jon Brekke.



Thank You!



