



**POLARIS**  
SYSTEMS OPTIMIZATION

Getting the Tails into Economic Planning:  
Do Traditional Tools Work with the Changing  
Resource Mix?

**Russ Philbrick**  
**ESIG Spring Meeting**  
**March 16, 2021**

# Why do the tails matter?

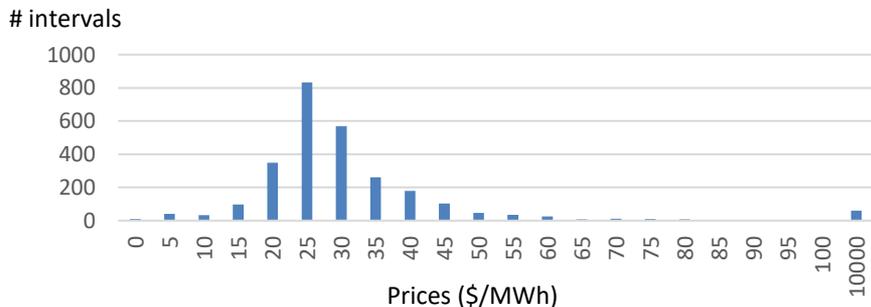
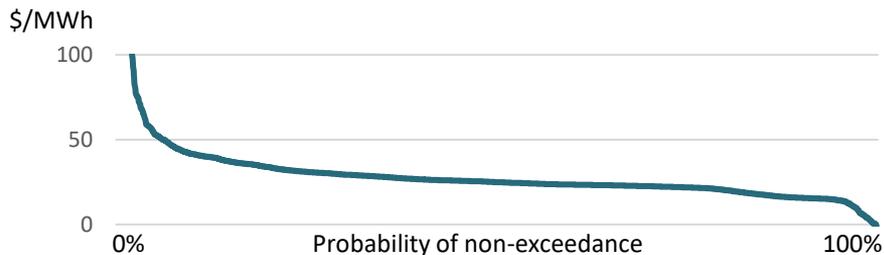
- **Tails identify the most-costly extreme events (economics and reliability)**
- **Impact of tails depend on operations**
- **System conditions are changing: past simplifications not valid**
- **Need appropriate models, otherwise answers are wrong!!**

**Using a range of different project results, we will review each of these topics to identify the planning problems.**

# What are the tails?

Extremes in size or rate of change in load or generating capacity. In markets, these may result in high or low prices.

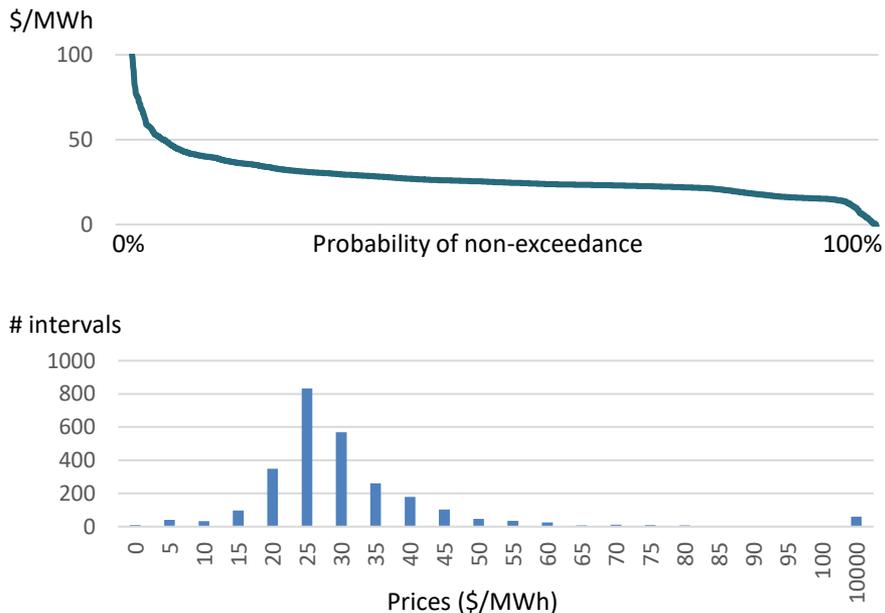
Example: ERCOT Real Time prices, February 2011



# What are the tails?

Extremes in size or rate of change in load or generating capacity. In markets, these may result in high or low prices.

Example: ERCOT Real Time prices, February 2011



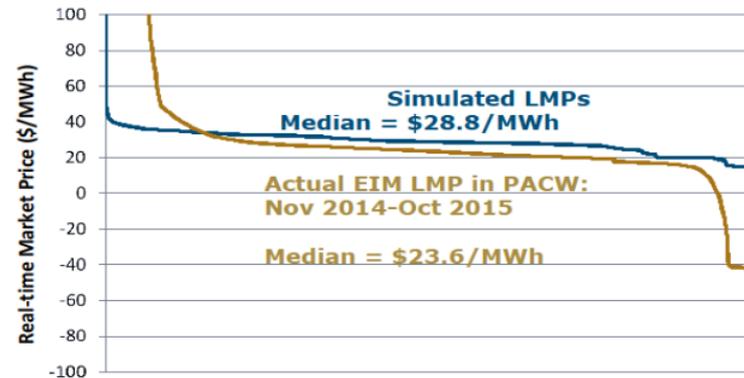
Simulating the impact of tails can be difficult.



## Simulated Prices Fail to Capture Real-World Volatility

**Modeled:**  
68% of intervals within +/- \$5/MWh from median; 93% of intervals within \$10/MWh

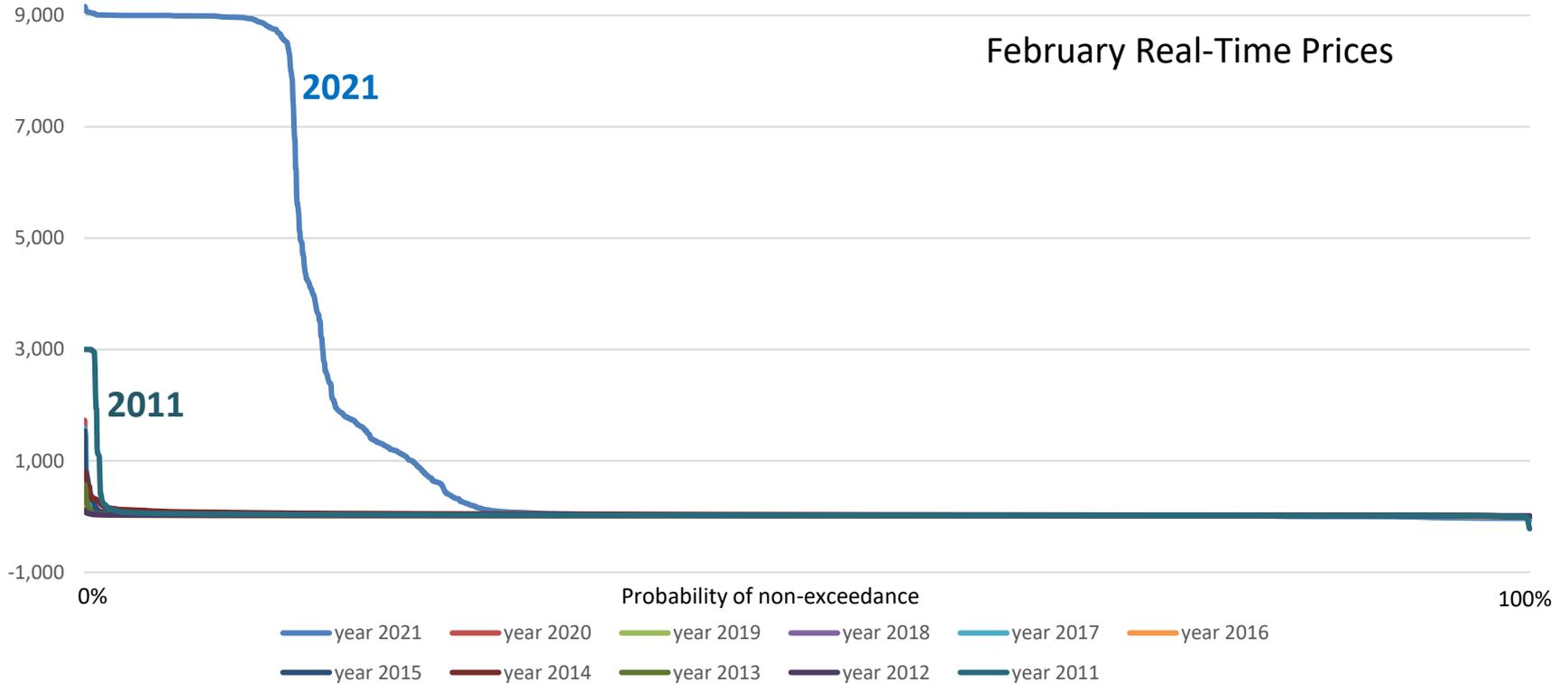
**Actual:**  
54% of intervals within +/- \$5/MWh from median; 73% within \$10/MWh



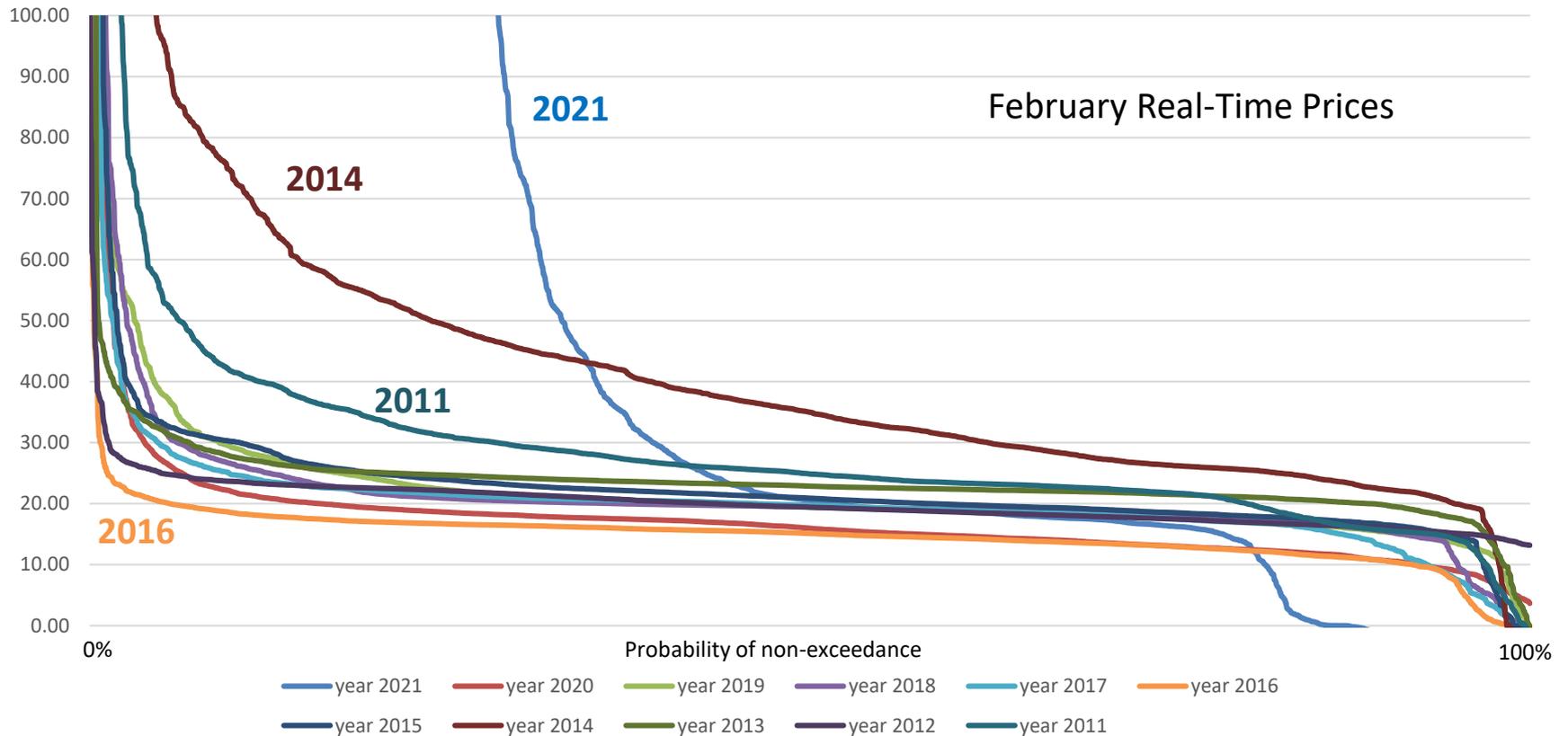
Energy-Environmental Economics

Nick Schlag, E3, ESIG Spring Workshop, April 26, 2016, Sacramento, CA.

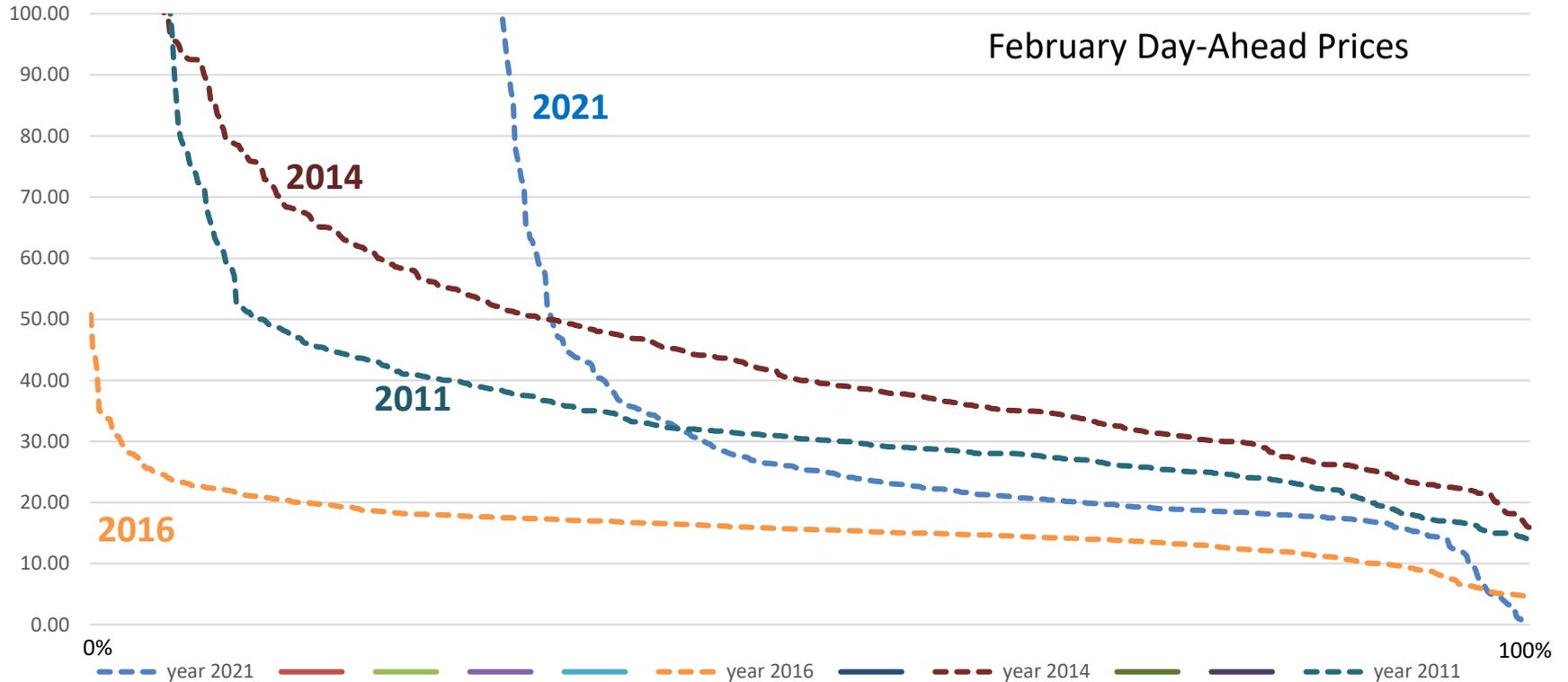
# ERCOT Real Time Prices 2010 to 2021



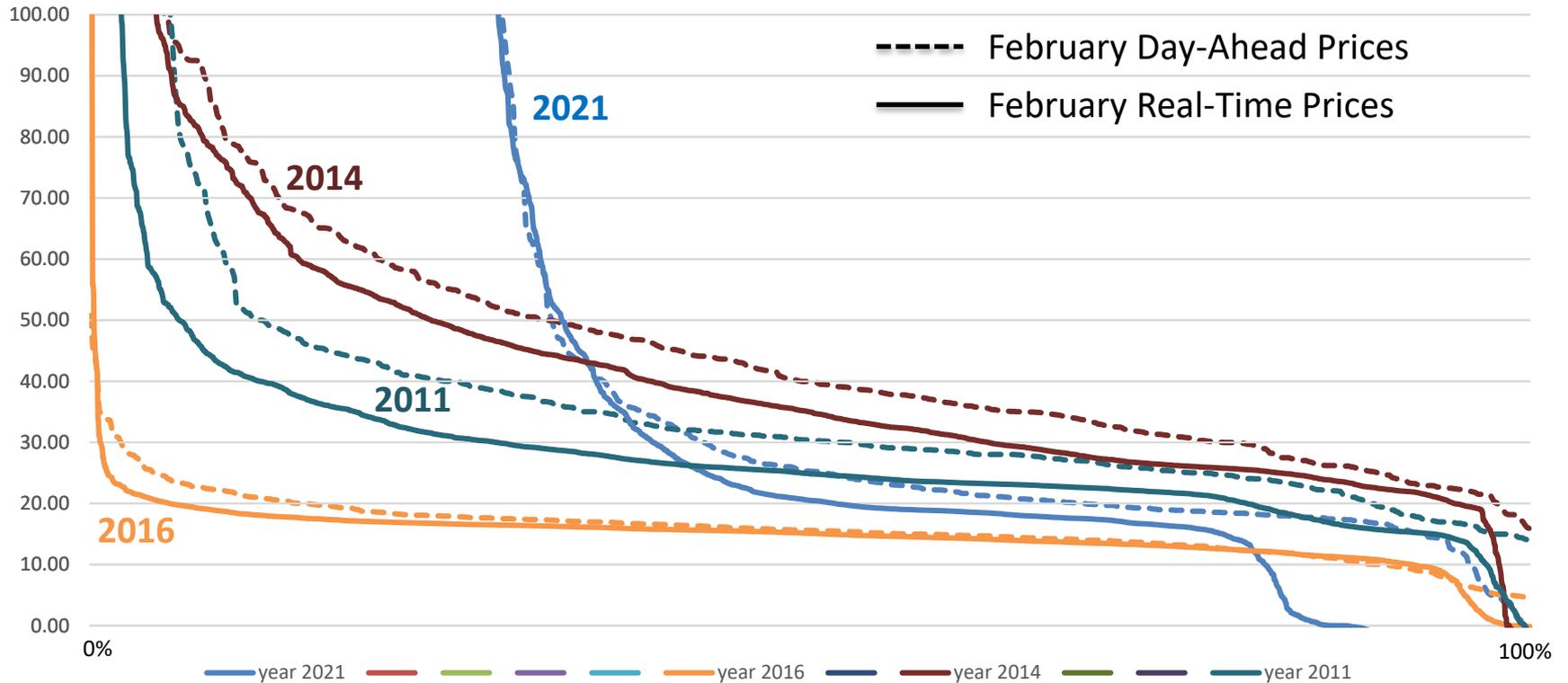
# ERCOT Real Time Prices: A Closer Look



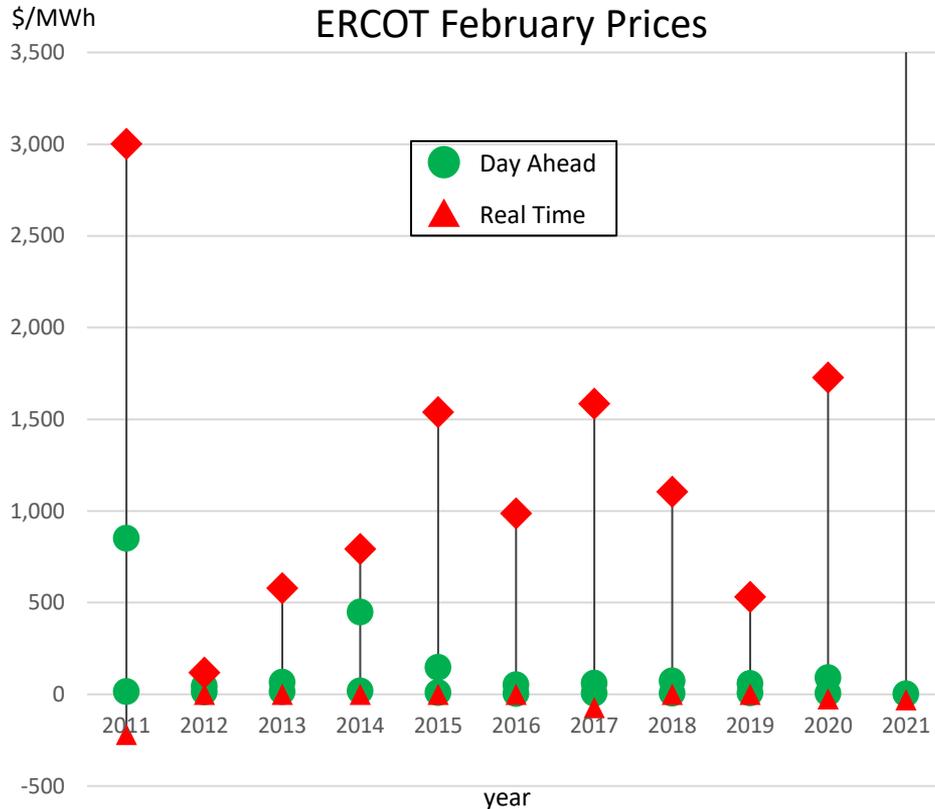
# Day-Ahead prices are similar



# ... but different: Why?

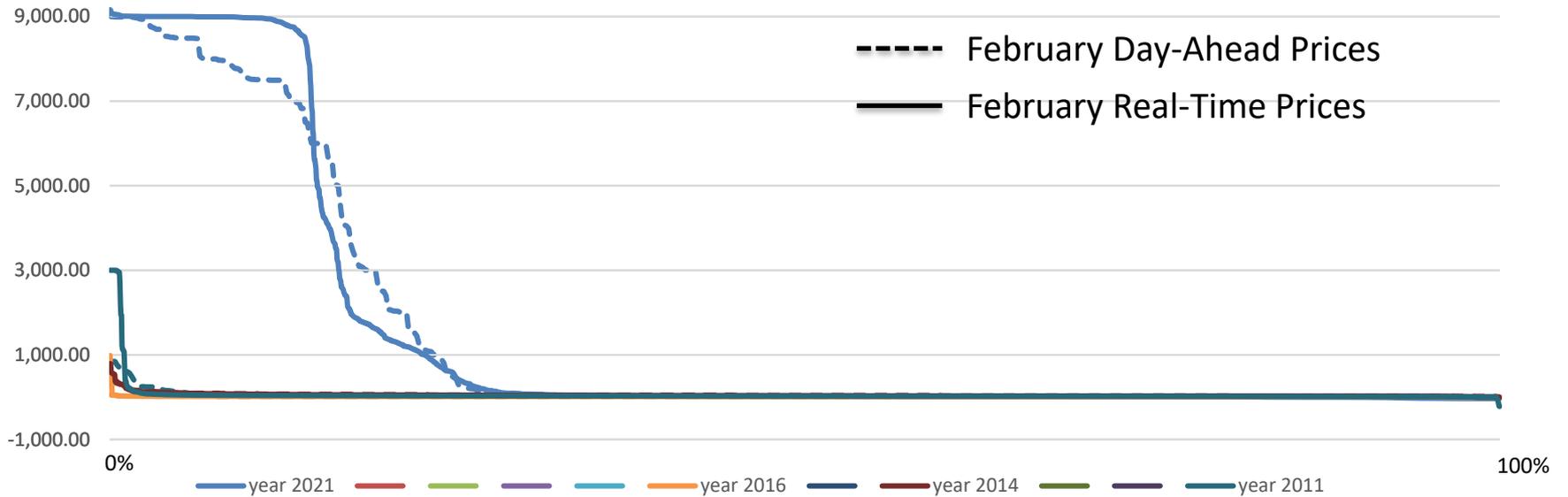


# DA and RT Minimum and Maximum Prices

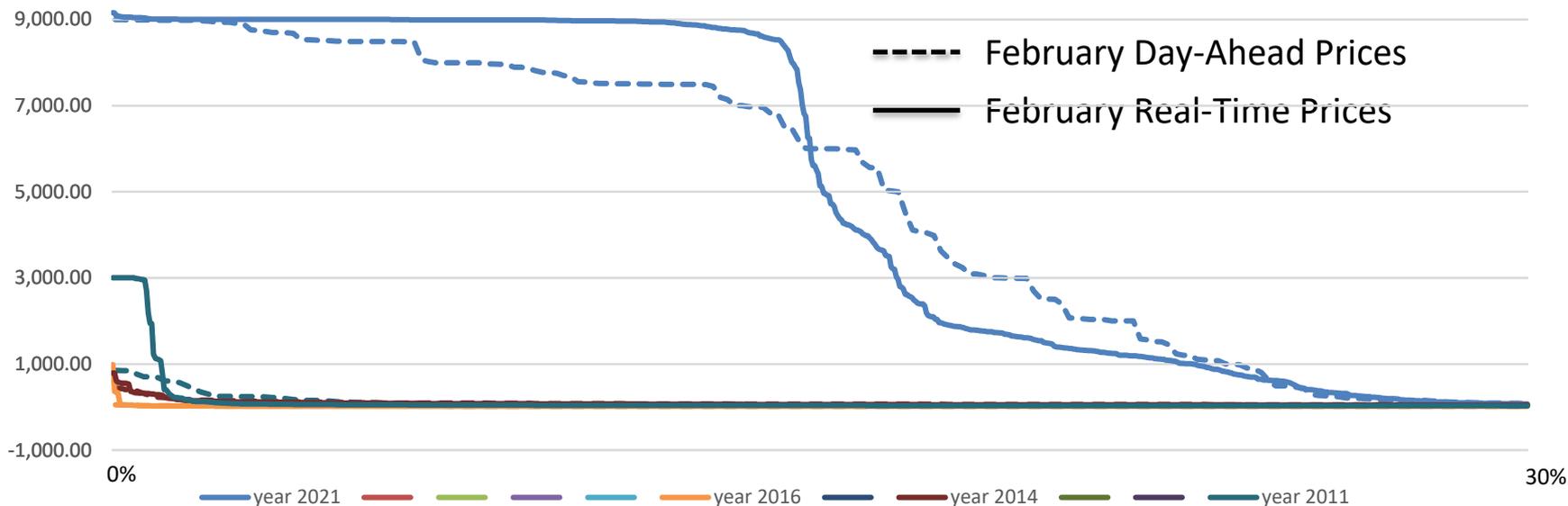


- Median prices higher in DA
- More extreme prices in RT
- Total revenues roughly similar (due to virtual trading)

# DA and RT Prices: It's all about the tails



# DA and RT Price Duration Curves



## Observations:

- Median prices higher in DA
- More extreme prices in RT
- Total revenues roughly similar (due to virtual trading)

# Who manages the tails?



The largest and oldest *power* cooperative in *Texas* is filing for *bankruptcy* protection, citing last month's winter storm that left millions without ...

# Who manages the tails?

## In short ... **EVERYONE!**

- Tails are a result of the collective impact of all parties: loads, generators, operators, planners, traders, regulators, states, federal agencies, ...
- ... and everyone has a role in managing the tails

## However, **NOT everyone has an equal role**

- Risk management is difficult. There is a reason we buy insurance
- Those who can manage risk should be allowed to, but we should not insist on this
  - “buyer beware” not sufficient when folks do not have information and bandwidth
- Impacts of failures depend on planning and operations

“It’s the **process**, not the people”

# Managing tails begins with planning

... **outcomes** depend on **operations**

... **operations** depend on **planning**

... **planning** depends on simulations of future **outcomes**



# Managing tails begins with planning

... **outcomes** depend on **operations**

... **operations** depend on **planning**

... **planning** depends on simulations of future **outcomes**

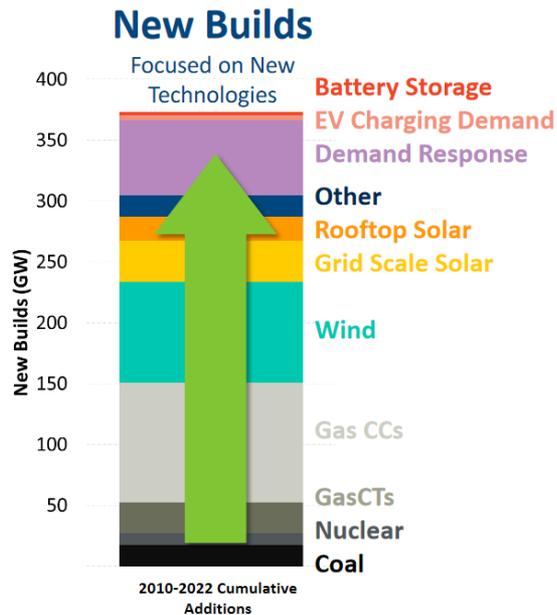
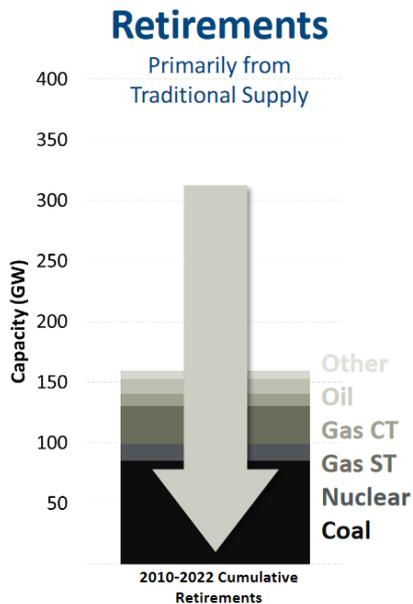


## This impacts all planning processes

- Transmission expansion
- Generation expansion
- Asset valuation
- Resource adequacy
- Maintenance scheduling
- Production-cost modeling
- Market Design
- “Week-ahead” scheduling
- Day-ahead scheduling
- Reliability scheduling
- Real-time scheduling

# Traditional planning assumptions are no longer valid

New Technologies & Engaged Customers  
Are Rapidly Overtaking Traditional Supply



Data Source: Energy Velocity Suite (US and Canadian generation) and Brattle research (US-only distributed resource and storage).

brattle.com | 2

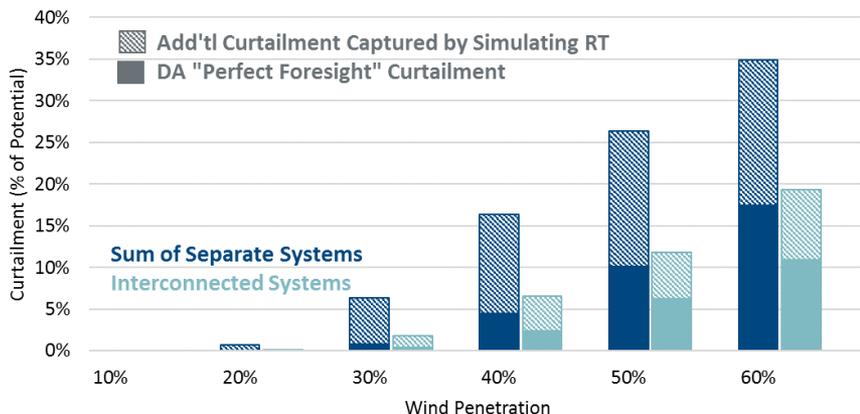
Kathleen Spees, The Brattle Group, The Cutting Edge in Resource Planning, Solar Energy Industries Association, November 12, 2018

# Traditional planning misses operational impacts

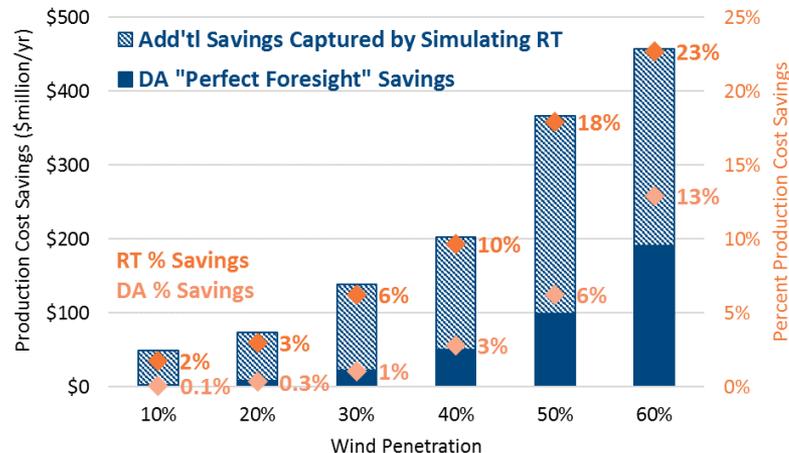
## Impact on value of new transmission

“When real-time uncertainties of renewable generation are taken into consideration, the benefit of geographic diversification through the transmission grid are 2 to 20 times higher than benefits quantified only based on “perfect forecasts” under day-ahead market conditions.”

### Annual Curtailment



### Annual Production Cost Savings



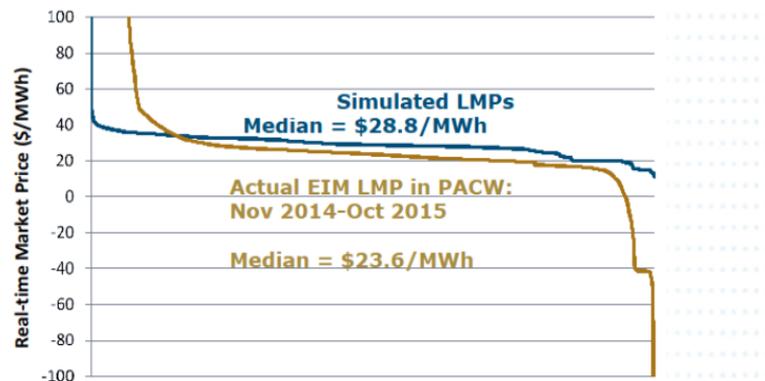
# How do operations impact tail events?



## Simulated Prices Fail to Capture Real-World Volatility

**Modeled:**  
68% of intervals within +/- \$5/MWh from median; 93% of intervals within \$10/MWh

**Actual:**  
54% of intervals within +/- \$5/MWh from median; 73% within \$10/MWh

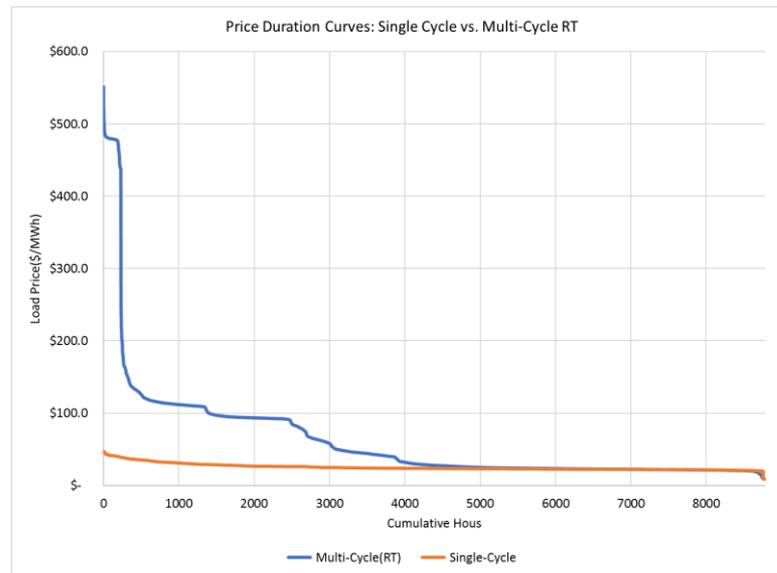


Energy+Environmental Economics

1

Nick Schlag, E3, ESIG Spring Workshop, April 26, 2016, Sacramento, CA.

- Missing simulation of operational process
- Missing impacts of uncertainty on operations



Results courtesy of EPRI and TCR

- Extreme prices (“tails”) seen in real-time prices of a multi-cycle simulation are not seen in a single-cycle simulation
- RT sees ramping of units responding to DA forecast errors (e.g., loads, wind, solar, outages)
- RT sees deployments and violations of reserves

# Planning Problem: “Operations Not Included”

**Control-room decisions** have evolved but planning has not kept up

- Range of decision processes: week-ahead, day-ahead, real-time, intra-day, ...
- Procurement and deployment of reserves
- Recourse and non-recourse decisions (i.e., provisional and final decision)

Traditional planning often does not simulate **operational impacts**

- Zonal vs nodal (e.g., missing transmission “security constraints”)
- Simplified metrics (e.g., peak capacity)

**“Multi-Cycle” Modeling** is one of the critical elements needed to model operational impacts (see results presented earlier).

- This is how you simulate cost of caution on planning decisions
- ... and the success of those decisions in operations

# Challenging Questions

## What are benefits of

- Transmission expansion?
- Flexible transmission control? (FACTS, DLR, active switching, ...)
- Peaking vs Baseload generation?
- Different types of storage?
- Load response and/or price-responsive load?
- Energy efficiency?
- Better forecasts?
- Changing how we operate the grid ?

**If you don't capture impact in planning, answers are wrong!!**

# You see what you look for ...

## Transition to a Cleaner Grid: Are We Headed for Blackouts When the Sun Goes Down?

### Myths

**Intuition may give us a false sense that the grid won't stay reliable unless we....**

- Save baseload plants from retirement (or coal, or nuclear, or gas)
- Save a specific “favored” plant
- Stop building renewables
- Build a gas pipeline
- Impose on-site fuel requirements

### Realities

**It's not all hype. It will be a big challenge to maintain reliability while going clean...**

- Many customers and policymakers want to go clean (reliability concerns won't stop them)
- Intermittent renewables do not provide the same bundle of reliability services as traditional thermal plants
- Grid services we used to get “for free” will need to be defined and paid for
- Grid operators must learn to rely on non-traditional resources to provide these grid services
- Customers may prefer to save money by allowing some outages

brattle.com | 11

Kathleen Spees, The Brattle Group, *The Next Generation of Energy Resource Planning*, National Conference of State Legislatures, August 4, 2019

# Do Traditional Tools Work?

**Questions? Comments?**

# Traditional planning misses operational impacts

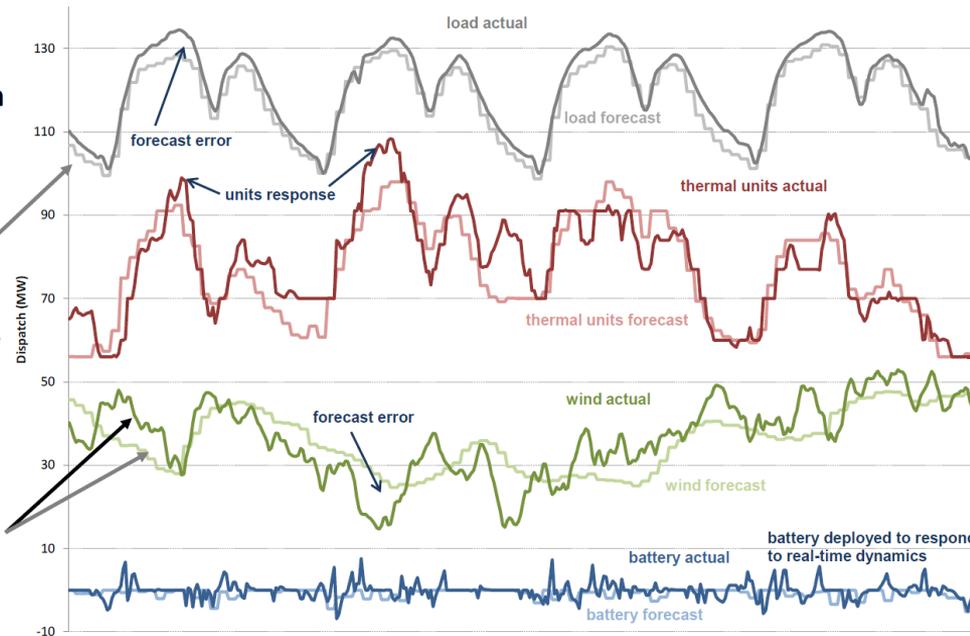
Forecast uncertainty is a major driver of dispatch and production costs

Our study starts with the conventional “Perfect Foresight” study approach by simulating multiple scheduling horizons with day-ahead load and renewable generation forecasts

A “Perfect Foresight” simulation typically focuses on just one view, often the day-ahead

We additionally simulate the need to respond to uncertainty in real-time with a more limited set of resources, considering both scheduling and actual operations

### Illustrative 4-Day Operations Simulation Summary

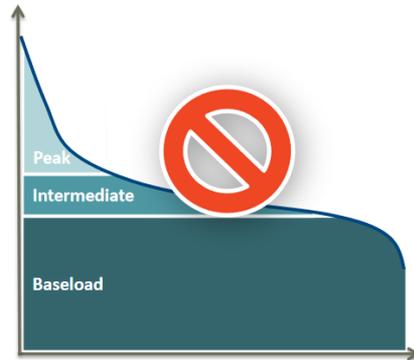


Dark lines are real-time “actual” outcomes

Light lines are day-ahead scheduling outcomes, based on forecasted conditions

## The “Old” IRP Model Doesn’t Work Anymore

### The Traditional IRP



### What’s Missing?

- New reliability & flexibility needs
- Policy goals
- New technologies
- Corporate sustainability goals
- Customer preferences
- Distributed resources uptake
- Electrification vs. grid defection
- Enabling policies & infrastructure

**In other words... Traditional IRP approaches are ill-equipped to address almost every major driver that is reshaping the grid!**

brattle.com | 3

Kathleen Spees, The Brattle Group, *The Next Generation of Energy Resource Planning*, National Conference of State Legislatures, August 4, 2019

# Typical Question: How to Replace a Retiring Coal Plant?

## Resources Needed

To meet Load Growth + Retirements

Supply Gap

### Traditional Planning Model Proposes:

#### Gas

CC & CT

Because....

- Gas is the cheapest “baseload” (high energy & capacity value)
- Renewables offer cheap energy but require 100% gas backup for reliability

### Modern IRP Approaches May Identify:

Controllable Demand

Bulk Storage

Grid Solar

Wind

Because....

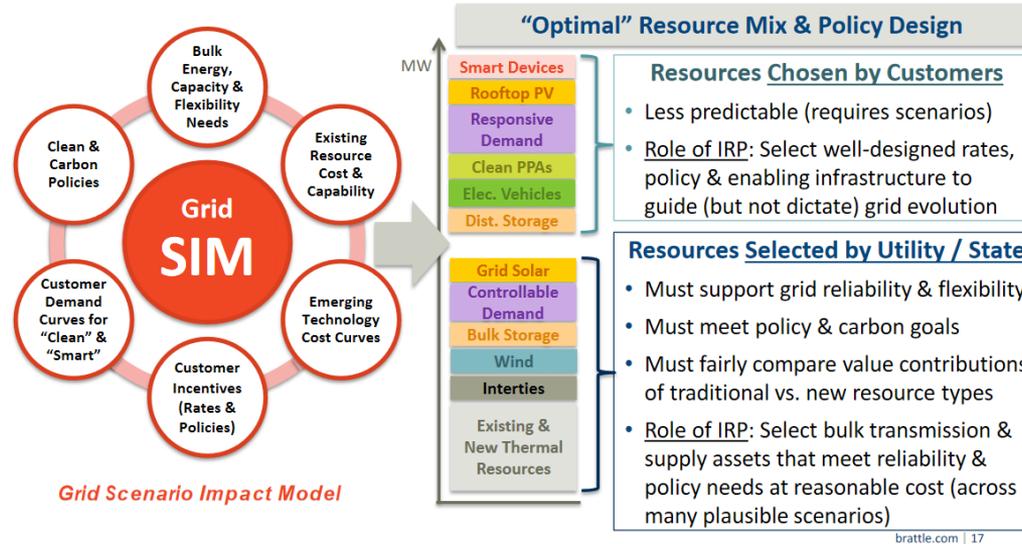
- Renewables + DR/storage is cheaper than gas (depending on scenario)
- Together these resources can meet all energy, flexibility & capacity needs
- They may offer additional system values: T&D, clean attributes

brattle.com | 16

Kathleen Spees, The Brattle Group, *The Next Generation of Energy Resource Planning*, National Conference of State Legislatures, August 4, 2019

## Fairly Evaluate Disparate Technologies?

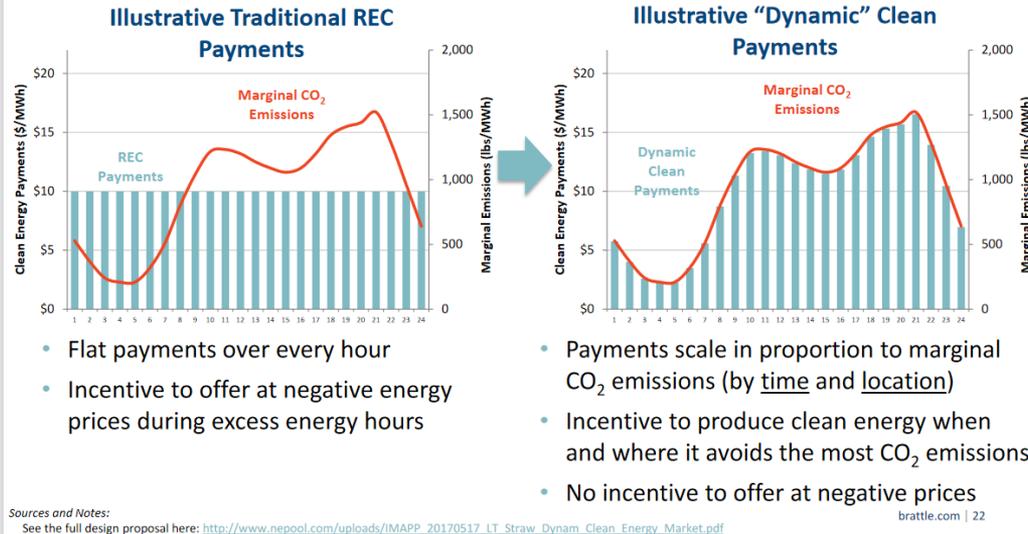
Planning tools and methods have to fully account for all system needs and all resource types' capabilities on a level playing field



Kathleen Spees, The Brattle Group, *The Next Generation of Energy Resource Planning*, National Conference of State Legislatures, August 4, 2019

## Better Product Definition: Achieves Faster Decarbonization at a Lower Cost

Enhanced “dynamic” clean energy attributes approach would align payments with marginal carbon abatement



Kathleen Spees, The Brattle Group, *The Next Generation of Energy Resource Planning*, National Conference of State Legislatures, August 4, 2019

# Traditional Production Simulation Tools vs. Needs

## TRADITIONAL PRODUCTION SIMULATION MODELS

### Strengths

- Decision support tools for developing trading strategies and operating plans
- Detailed modeling of operational characteristics of thermal units with transmission system constraints
- Pre-packaged

### Weaknesses

- Unable to model **different decision timeframes**
  - Real time (e.g., 5-minutes ahead)
  - Hour-ahead
  - Day-ahead
- **Deterministic** decision methodologies do not optimize accounting for forecast uncertainty.
  - Uncertainty captured only in additional simulation mode (Monte Carlo approaches)
- Decisions **not strongly linked between different** timeframes lead to operational and trading issues (e.g., real time issues due to lack of appropriate modeling in intermediate time decisions)
- **Preset interval length** modeling

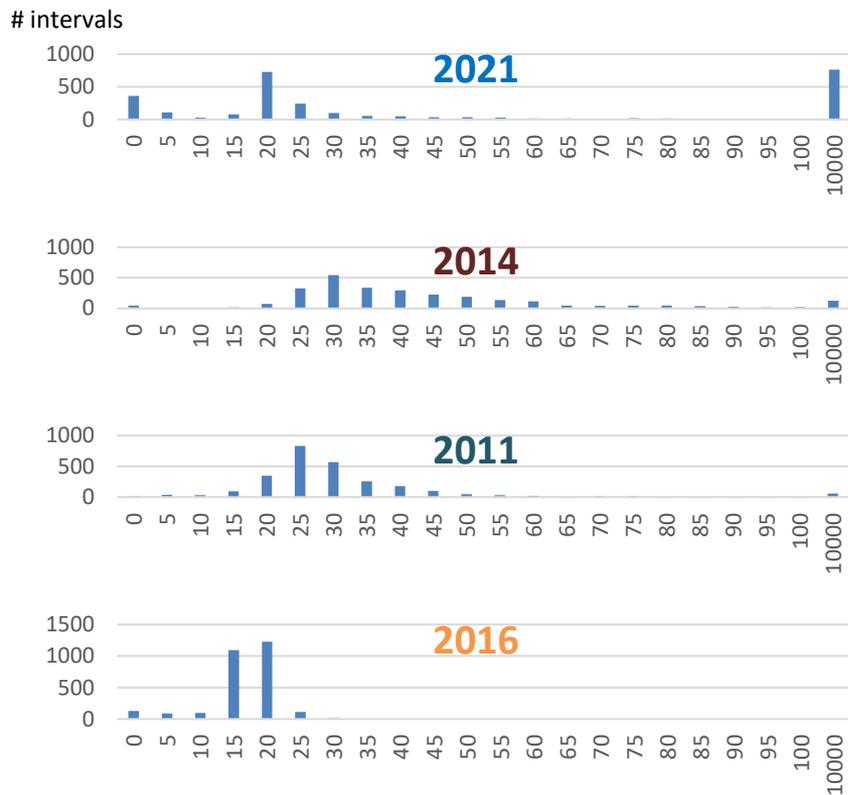


## NEEDED MODELS

- Preserve capabilities of traditional models
- Support decisions at various overlapping timeframes (year, month, week, day, hours, minutes)
- Flexible intra-hour modeling with user-defined time intervals and decisions
- Simulate user-defined individual ancillary services and products
- Simulate forecast uncertainties for load and generation
  - User-specified probabilistic parameters to generate forecast and realization time series
  - Direct use historical time series
- Simulate uncertainties (costs, outages, etc.) and obtain results in probabilistic distributions of the variables of interest using a Monte Carlo approach
- Perform stochastic optimization of commitment and dispatch
- Simulate energy storage directly based on efficiency parameters
- View dispatch decisions graphically

# DA and RT Prices: tails?

## RT Price Distribution



## DA and RT Minimum and Maximum Prices

